


**ANNUAL REPORT  
&  
ACCOUNTS  
2021-22**



# Our Mission

To improve quality of life of the people of Canada & India by building and strengthening intellectual and cultural connections through research, dialogue and exchange.

# ABOUT US

The Shastri Indo-Canadian Institute (SICI) is a unique bi-national educational organization with 154-member institutions of higher learning throughout India and Canada. In its 53 years of existence, SICI has been instrumental in building and strengthening intellectual and cultural linkages through research, dialogue and exchange between India and Canada.

The Institute was founded through a mutual proclamation of the governments of Canada and India. It was named after Shri Lal Bahadur Shastri, one of the most prominent and dynamic Prime Ministers of India. The promotion of university level studies and research on India in Canadian educational institutions was the Institute's initial purpose. With its early focus on the humanities and social sciences, the Institute devised various programmes including fellowships and providing books and journals pertaining to India to the libraries of the three founding Canadian members of the Institute - McGill University, University of British Columbia, and University of Toronto. For many years, SICI's membership was open only for Canadian member institutions and it was in the year 2005, a landmark year in SICI's history, that the Institute became a truly bi-national organization supported equally by both the governments. With offices in New Delhi, India, and Calgary, Canada, it is the only organization in the Canada-India higher educational exchange corridor that has 142 institutional members in India and 37 in Canada, all of which are premier universities with a reputation for excellence.

The Institute provides funds for collaborative research, mobility, and programme development for lecturers, researchers, students, artists and youth from the two countries. These programmes may last from two months to an entire year and even more. The participants in these programmes return to their home countries with knowledge to share and relationships that further facilitate bi-national collaboration in studies and research.

A notable change in the strategy over the years is moving from traditional role of the Institute to a contemporary one – with its scholars conducting basic research to directly contributing to socio-economic development, from creating and disseminating knowledge to participating in more applied research to create solutions for the end use. SICI archives are filled with remarkable examples of projects and initiatives taken by its scholars in India and Canada through mutual exchange of resources, information and knowledge. While the glaring examples of exceptional collaborations between its institutions are written all over SICI's journey till this date, collaboration with strong industry players from India and Canada is the next big move of SICI, including proposed collaborations with Indian states and Canadian provinces. By taking these big steps towards change and developing connections with an evolved and integrated approach by focussing on the missing links, SICI has been putting to work the relevant knowledge by bringing together different actors and entities into its domain.

## Vision

To nurture linkages and facilitate academic exchanges, partnerships, and networks between India and Canada, thus enriching the relationship between two of the world's great democracies.

## **Mission**

To improve the quality of life of the people of Canada and India by building and strengthening intellectual and cultural connections through research, dialogue and exchange.

## **Goal**

To further the bi-national ethos through diverse programmes facilitating scholarly research and exchanges among Indian and Canadian universities, cultural organizations and government bodies.



## FROM THE PRESIDENT

**Dr. John Kershaw**

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I want to first acknowledge the passing of one of our founders, Professor Michael Brecher. Visionaries like him established our organization and created an energy and passion for binational academic collaboration that has lasted more than 50 years. Recently in Toronto, I had the accidental and unknown pleasure of sitting next to one of his close family members. When the topic of India came up, naturally SICI was mentioned by me. I saw their eyes light up and felt the passion that I am sure Professor Brecher held for SICI, cross generations. It was an exciting and gratifying conversation.

In June 2020 when I took over as Vice President of SICI, I was still convinced (or at least hopeful) that by fall 2020 we would ride the wave COVID and be back to a more normal world that included academic mobility. Two-years later and an entire set of terms as Vice President/President, we finally see the world opening and academic mobility beginning. While I hope that I am the only Vice President/President that is entirely virtual, I do have to admit that it was not all bad, and hope that we use what we learned by moving virtually to benefit and grow the capacity of SICI to foster binational academic collaboration.

Some programs and projects had to be cancelled or delayed; however, we were able to move other programs online. The various webinars, virtual workshops, speaker series, and celebratory day panel discussions (like International Women's Day) were very well attended, attracted interest from members in India and Canada, and, I believe, were more impactful because of the broader reach and audience participation. Maintaining a balance of in-person programming and virtual programming strengthens SICI and engages our membership at a new level.

Many SICI programs and events are highlighted in other reports. However, I do want to highlight the Shastri Matching and Mapping Interest Workshops. Modelled off a process we use at the University of New Brunswick, these workshops are efficient platforms to bring like-minded researchers together and accelerate collaborative efforts. The inaugural Agricultural Workshop was a great success and we look forward to launching many more in the coming months. Please encourage faculty members from your institutions to participate.

At the 2021 Canadian Members Council, the Executive Committee was asked to review the status of the Canada Office and look for ways to reinvigorate the CO and ways to move the CO staff back to full time status. Throughout summer 2021, the Canada EC members meet with the CO staff and explored various options for making their positions full time. In October 2021, the EC met and approved the initiative we developed. Since then, the CO has worked hard, re-engaging SICI Canadian members, engaging members of legislative assemblies and parliament, civil servants, and India government officials. They have explored a number of new initiatives and new ways to provide value to our members in both countries. The CO has engaged an entrepreneurial advisor and together with myself we spent four days in Ottawa visiting MPs, Ministers, and Deputy Ministers to raise awareness of SICI and better understand how to navigate the Canadian government and find or develop new funding initiatives.

Both the Government of India and the Government of Canada have indicated the need for SICI to develop a broader base of funding. Engaging with State and Provincial governments, private foundations, and industry is going to be required. Both offices have been tirelessly engaging State and Provincial governments and searching for new partners and how SICI can adapt and fit other federal programs in both countries. If we can thank

COVID for anything, we can thank it for preparing both offices to be nimble and adaptive. Monthly joint IO/CO meetings have resulted in brainstorming and vetting new initiatives.

We also have benefited from the support and advice of the High Commissioner of India, Mr. Ajay Bisaria, the former acting High Commissioner of Canada, Ms. Deirdre Kent and the newly appointed High Commissioner of Canada Mr. Cameron Mackay. Their willingness to meet with us, discuss strategies, brainstorm new directions, and offer remarks at our events is greatly appreciated.

As I close this report, I want to say a special thank you to all of the CO and IO staff. Sabu, Prachi, and Mahmuda have been close confidants and excellent advisors along the way. I am really glad I had the four days in Ottawa with Sabu and Mahmuda. The time between meetings allowed for a more personal connection. The IO staff have always been responsive not just to needs for information and documents, but also creative in developing new ideas and new initiatives. Pikee, Meenakshi, Reshma, Zakiya, Anju, Manohar, Anil and Gokul thank you for your dedication and gentle reminders when I missed deadlines or lost emails. Our institute is in good hands and I look forward to continuing work with them and see the seeds we have planted this year grow and bear results for SICI for many years to come. Finally, a special thanks to Dr. Mini Thomas, working with her during my Vice Presidency prepared me well for this past year. With the help of Dr. Balagovindan Hariharan, as Vice President, and all of the members of the Executive Council we were able to navigate SICI through another year.

Thank you to all members who trusted me with the leadership of SICI.

John Kershaw

President

Shastri Indo-Canadian Institute (2021-22)

Assistant VP Academic

University of New Brunswick



## FROM THE DIRECTOR-INDIA OFFICE

**Dr. Prachi Kaul**

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This report outlines significant efforts, activities, and achievements for the year 2021-22 and highlights initiatives and collaborations, some of which were completed this year, while others are still underway or just beginning.

The year 2021-22 continued to be a challenging one, with Covid-19 affecting almost all decisions and activities in administration, governance, and day-to-day operations. Despite facing numerous obstacles, the Shastri Indo-Canadian Institute (SICI) adopted a cautious approach amidst prevailing uncertainties and revised return-to-work timelines. However, several partnerships and institutional linkages negotiated and developed in previous years were successfully finalized and actualized.

SICI programs continued to be offered in virtual or hybrid modes, as international travel restrictions and border closures impacted the mobility component of the programming. However, for recipients of grants and awards that included mobility from the year 2019-20, SICI encouraged them to undertake their travel once the restrictions were lifted.

Despite the disruptions caused by the second and third waves of COVID-19, SICI continued to create and offer opportunities for engagement, building institutional linkages and partnerships with stakeholders and partners in both India and Canada. Throughout the year, SICI connected with Indian states to promote and propose partnerships through institutional collaboration and academic and research initiatives. These efforts aimed to provide high-quality programs for students, researchers, and faculty members at their academic institutions. The proposals were aligned with the new National Education Policy 2020 introduced by the Ministry of Education, Government of India, which emphasizes cross-border collaboration and the internationalization of higher education systems in India. As a result of these engagements, SICI signed an MOU with the Government of Saskatchewan to further strengthen academic ties between India and the province.

An important initiative undertaken this year is the formation of Bi-national Thematic Clusters between India and Canada. We began with Agriculture as the inaugural cluster, designed to enhance cooperation in agriculture and allied fields within the realms of higher education and research. Under the Shastri Thematic Clusters Programme, SICI aims to involve key stakeholders, including industry, academia, states and provinces, and the broader community from both India and Canada. This initiative seeks to support research and partnerships relevant to international development and to encourage exploration in new, emerging, and under-researched areas within the identified themes. Introduced this year, the Shastri Mapping and Matching Bi-national Workshops have proven to be an effective conduit for establishing these clusters.

The Institute is actively working to explore partnership possibilities and leverage mutual capacities with Central and Federal government departments in India, such as the Science & Engineering Research Board, the Department of Science & Technology, and the Ministry of Agriculture and Farmers' Welfare, among others. Similarly, efforts are underway to develop industry-academia linkages to foster strong partnerships in the areas of research and development.

We are still grieving the loss of our champion and founder, Prof. Michael Brecher. His absence is deeply felt. We remain committed to ensuring the success of SICI as the best way to honour his legacy. Rest in peace, Dr. Brecher. You will be sorely missed!

We have a long journey of progress and growth ahead, filled with both challenges and opportunities. Nevertheless, SICI remains committed to creating more opportunities for its member institutions and the intellectual communities of India and Canada to work together and collaborate.

As always, I welcome input and feedback from our members and stakeholders. Please continue to share your amazing ideas and proposals with me and my team!

Looking forward to another great year with the SICI family!

Thank you!



# EXECUTIVE COUNCIL 2021-22



**Dr. John Kershaw, President**



**Dr. B Hariharan, Vice President/President-Elect**



**Dr. Anil Kumar Mehrotra, Secretary – Treasurer**



**Dr. Poonam Saxena, Member - at - Large**



**Dr. Ramanjit Kaur Johal, Member - at - Large**



**Dr. Shanthi Johnson, Member - at - Large**



**Ms. Neeta Prasad, Joint Secretary, Higher Education,  
Ministry of Education (MoE), Government of India**

# PREFACE

This Annual Report for 2021-22 highlights SICI's activities and achievements over the past one year.

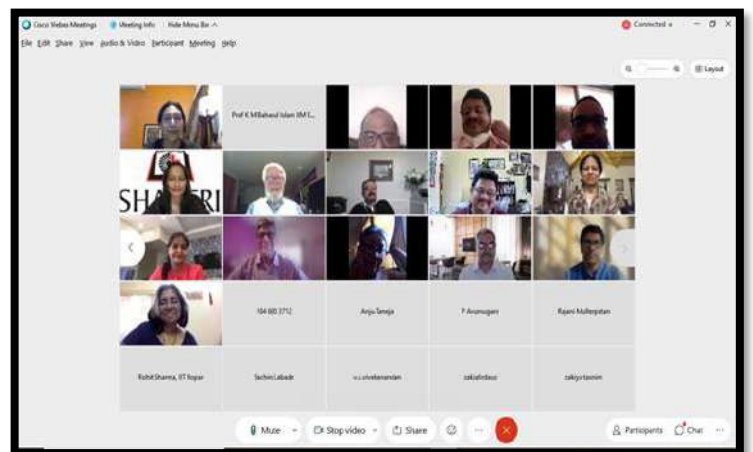
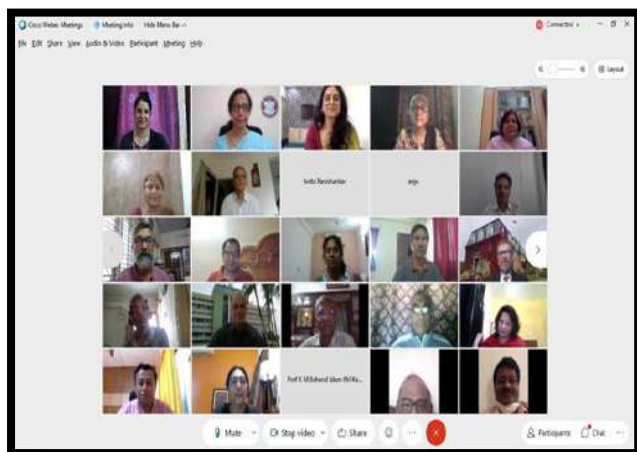
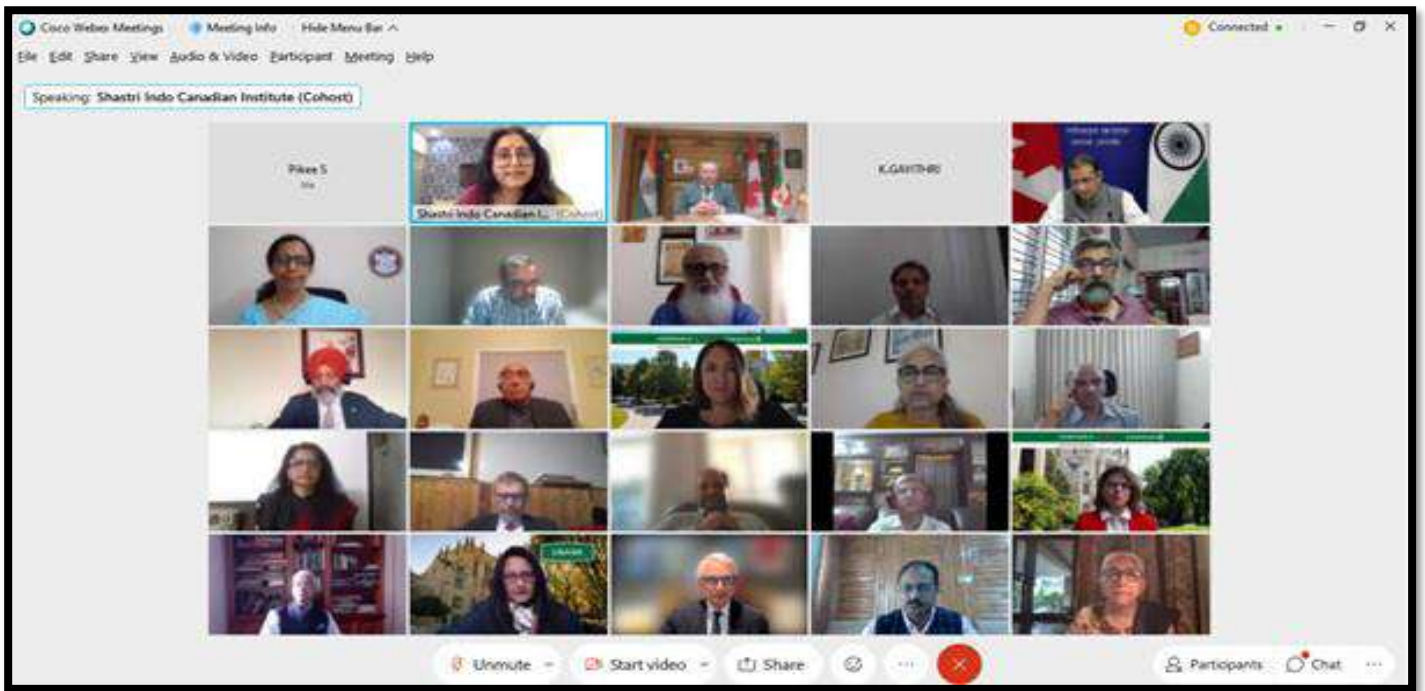
The year 2021-22 continued to be a difficult year with Covid-19 affecting almost all the decisions and activities undertaken in the realms of administration, governance and day-to-day operations. Shastri Indo-Canadian Institute (SICI) despite experiencing headwinds from time-to-time throughout the year, adopted a cautious approach amidst the prevailing uncertainties and revised return-to-work timelines. That said, a number of partnership and institutional linkages that were negotiated and worked upon in the previous year(s) got closed and actualized. Looking ahead, SICI is poised to deliver excellence by building partnerships, collaborations and offering programmes in the areas of mutual interest to its members from India and Canada.

This Annual Report features significant efforts, activities and achievements for the year 2021-22 and highlights of initiatives and collaborations – some completed this year, others underway or just launching.

# KEY ACTIVITIES & EVENTS

## Activities

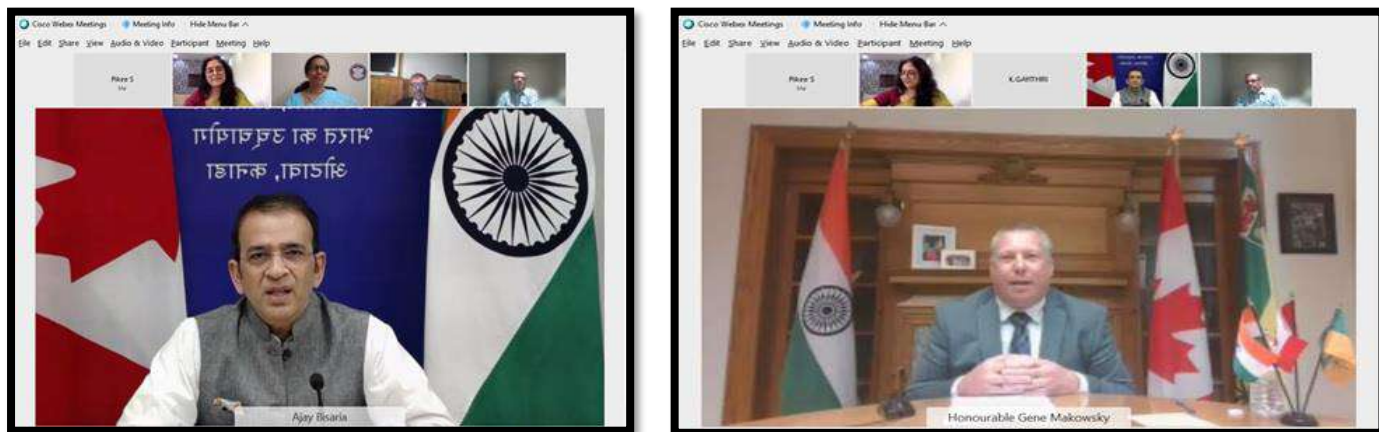
### Indian Members' Council Meeting



Indian Members' Council members & friends of SICI

Event/Meeting format: Online  
Date: May 22, 2021

SICI's Annual Indian Members' Council (IMC) Meeting brought together its members to deliberate and celebrate the accomplishments and future endeavours of the Institute in the past one year including year-round programmes, activities, financials (India and Canada) as well as other strategic matters of importance.



**Above: His Excellency Ajay Bisaria, High Commissioner for India to Canada (left), and Honourable Gene Makowsky, Minister of Advanced Education, Government of Saskatchewan, Canada (right)**

Another highlight of the meeting was “Engaging India – Engaging Canada: SICI – Saskatchewan Partnership session” which preceded the IMC Meeting with remarks from H.E. Ajay Bisaria, High Commissioner for India to Canada and Honourable Gene Makowsky, Minister of Advanced Education, Government of Saskatchewan, Canada. The Government of Saskatchewan and Shastri Indo-Canadian Institute signed a MoU in November 2021 to enhance co-operation and strengthen ties between educational institutions through research and the movement of students and academics between India and Saskatchewan.

## Canadian Members Council (CMC) Meeting & Annual General Meeting

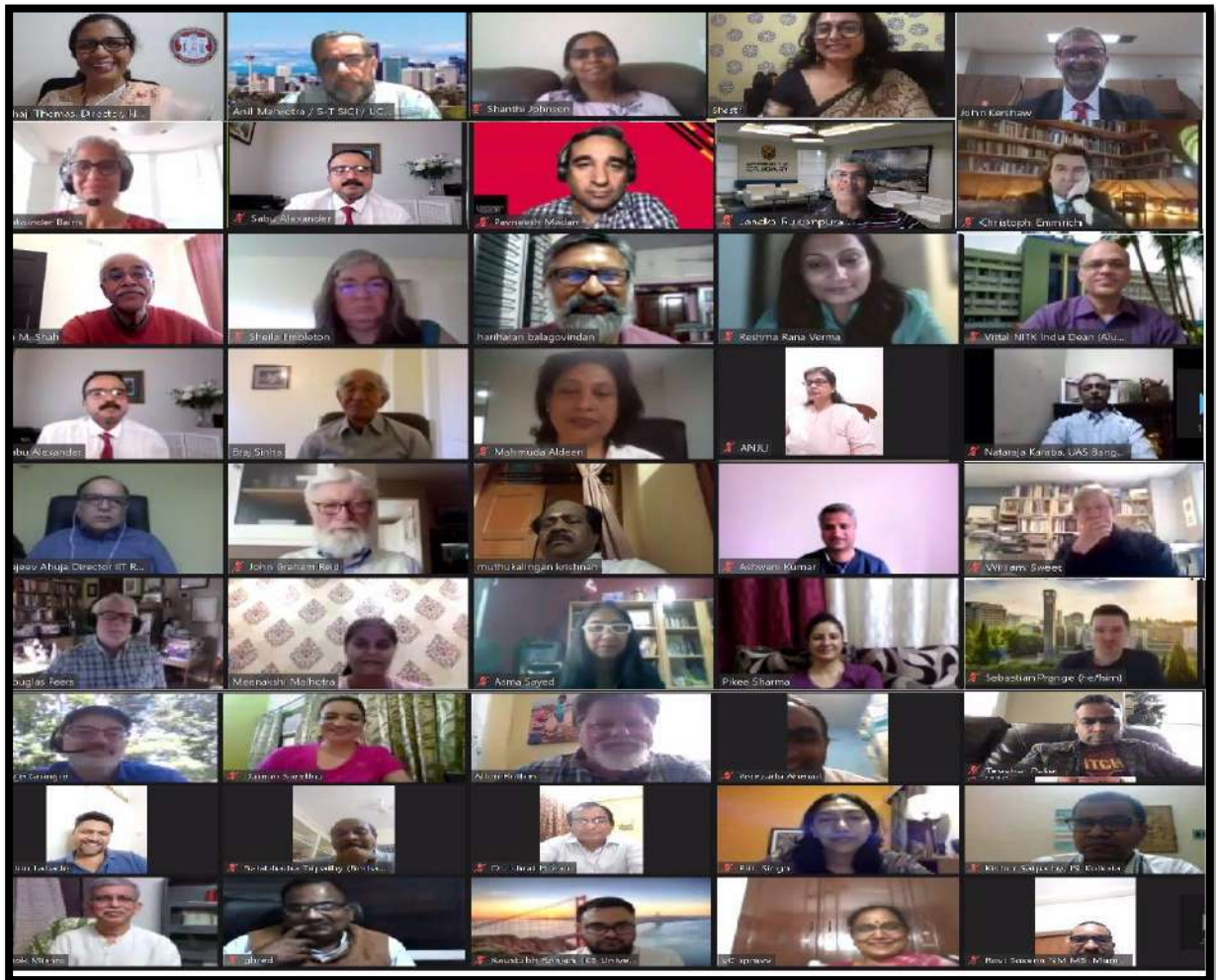


### ***Opening Session of Canadian Members' Council Meeting***

*Above (clockwise): His Excellency Ajay Bisaria, High Commissioner for India to Canada, Ms. Deirdre Kent, Deputy High Commissioner for Canada to India, Honourable Arlene Dunn, Minister of Immigration, Government of New Brunswick, Canada, Dr. Edward McCauley, President & Vice-Chancellor, University of Calgary, Dr. Gururaj "Desh" Deshpande, Chairman of Sycamore Networks, Sandstone Capital, & Founder, Deshpande Foundation & Centre, Mr. Sandeep Goel, President & CEO, ICICI Bank, Canada, Rector Dr. Sophie D' Amours, Chair, Universities Canada, Honourable Prasad Panda, Minister of Infrastructure, Government of Alberta, Canada, and Honourable Gene Makowsky, Minister of Advanced Education, Government of Saskatchewan, Canada*

On June 19 2021 SICI Canadian Members Council meeting & AGM brought together members, staff, and guests to share its key achievements, and performance over the financial year 2020-21 including past year and current progress on all fronts and plans for the future. Speakers on both sides shared their appreciation for SICI role in nurturing the bilateral relations between India and Canada in the domain of higher education and research and recognised the joint efforts made by both the countries to combat pandemic crisis.





**Above: CMC & IMC Members participating in SICI's AGM**

## A Dialogue with SICRG Awardees



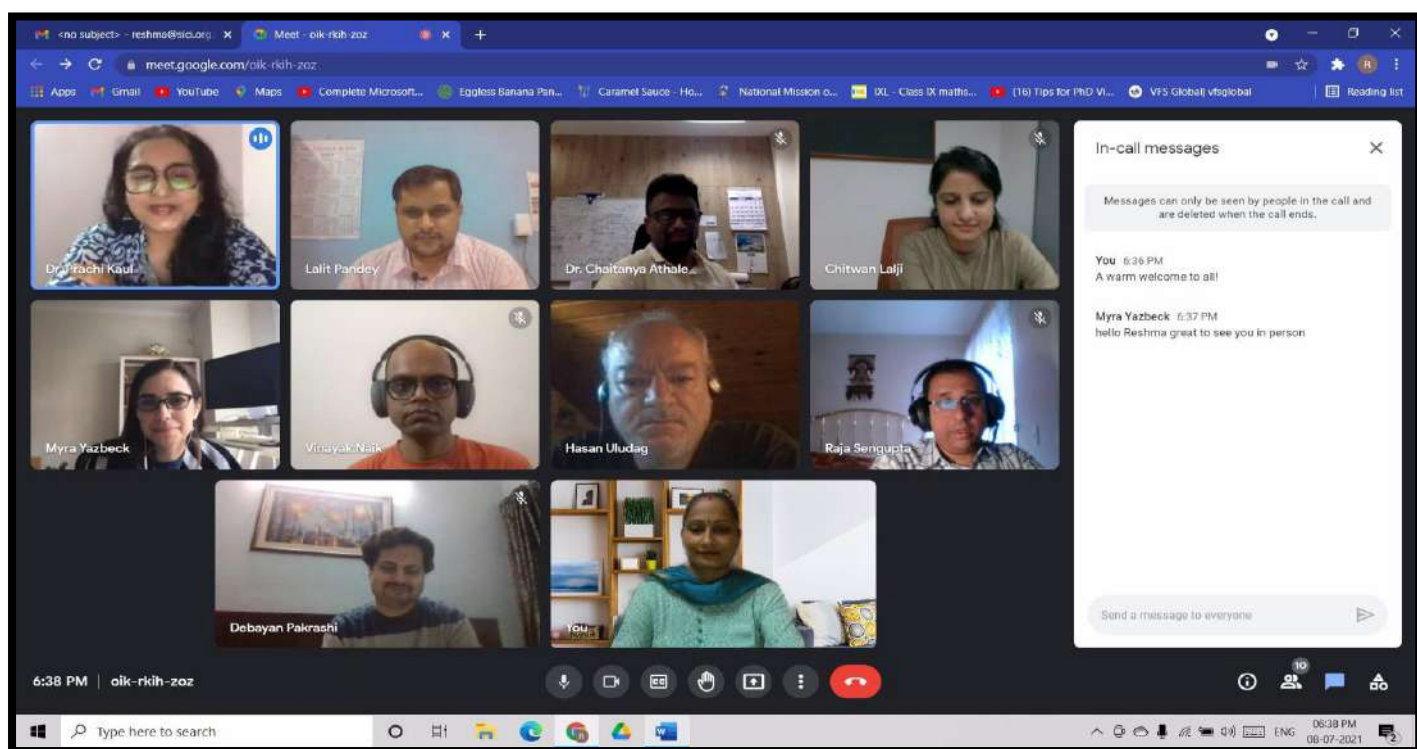
Event/Meeting format: Online

Date: July 6, 2021

Speakers: Dr. Prachi Kaul, Director, SICI, and Ms. Reshma Rana Verma, Programme Officer, SICI

Dr. Prachi Kaul & Ms. Reshma Rana Verma had an interactive session with the awardees of Shastri Institutional Collaborative Research Grant (SICRG) 2019-20 to understand the progress and subsequent changes made in the projects awarded to them by SICI while carrying out research during pandemic.

## Mid-term Review of SCPRG Project 2020-21



Event/Meeting format: Online

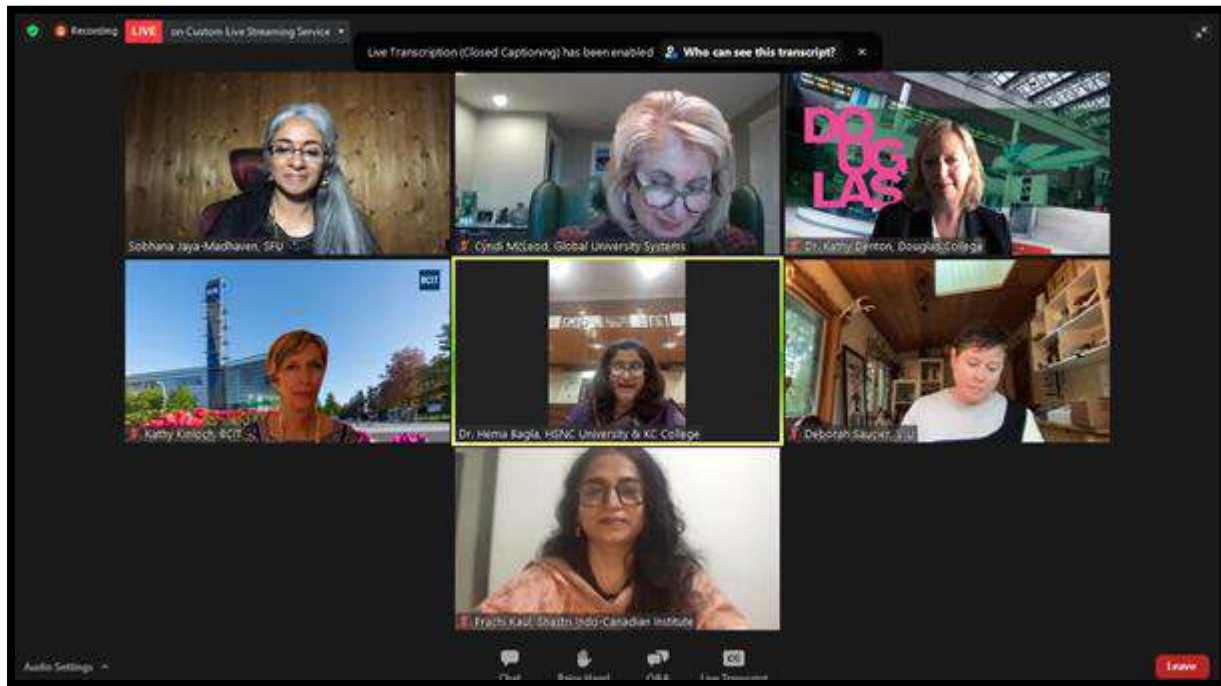
Date: July 8, 2021

Speakers: Dr. Prachi Kaul and Ms. Reshma Rana Verma

Dr. Prachi Kaul & Ms. Reshma Rana met with the awardees of Shastri Covid-19 Pandemic Response Grant (SCPRG) for the mid-term review of their projects. The awardees expressed their concern in regards to non-accessibility of Laboratories to complete their research work. Being a relevant and an essential part of learning, researchers require labs to perform researches, experiments and tests and in its absence, awardees faced challenges in completing their project deadlines.



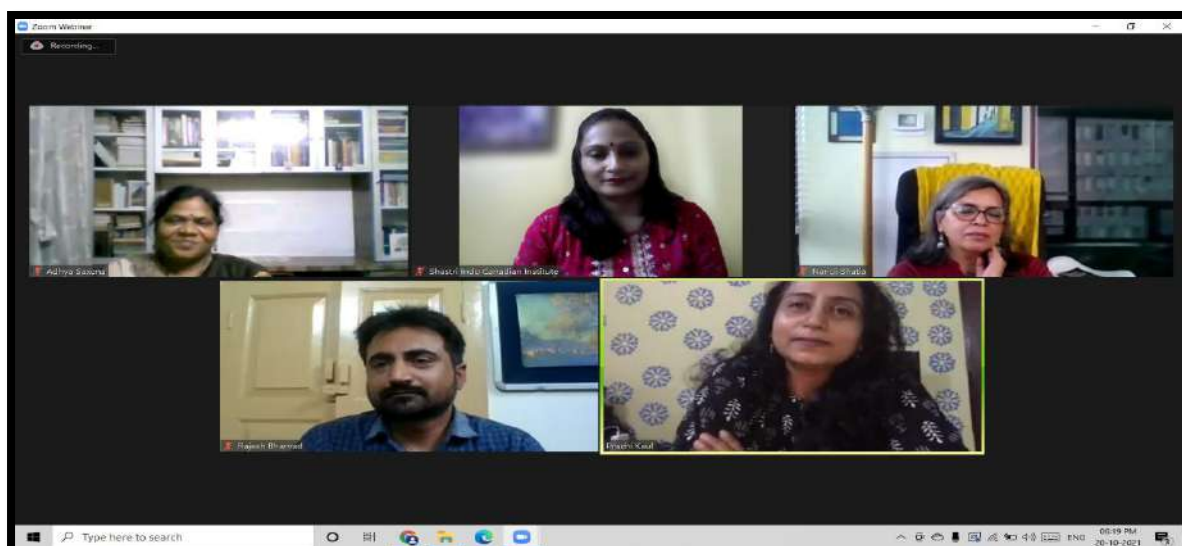
## International Panel on Leading the Way (Part 2): Women Leaders in Post- Secondary Education



*Panellists at the virtual panel session*

BC India Business Network and BC Council of International Education hosted a virtual international panel entitled Leading the Way: Women Leaders in Post- Secondary Education on September 24, 2021. The panel discussion focussed on the main theme of women leaders leading the way in the post-secondary education sector during a global pandemic, the challenges and opportunities encountered by them and the lessons learned. The prominent women leaders in the India-Canada higher education corridor were Dr. Prachi Kaul, Director, SICI, Ms. Kathy Kinlock, President, BC Institute of Technology, Canada, Ms. Cyndi McLeod, CEO Canada, Global University Systems, Dr. Hemlata Bagla, Principal, KC College, Director NHSRE, Sr. Dean HSNC University, India, Dr. Kathy Denton, President, Douglas College, Canada, and Dr. Deborah Saucier, President & Vice-Chancellor, Vancouver Island University, Canada.

## Partition Stories from Canada - An interactive Session





Event/Meeting format: Online

Date: October 20, 2021

Speakers: Prof. Nandi Bhatia, Department of English and Writing Studies, University of Western Ontario, and Dr. Prachi Kaul

On October 20, 2021, the Centre for Canadian Studies, Maharaja Sayajirao University (MSU) Baroda and SICI jointly organized a webinar on Partition Stories from Canada. Prof. Nandi Bhatia, Department of English and Writing Studies, University of Western Ontario, Canada, delivered special address during the webinar and shared stories from the partition era of India. Since its inception in 1982, the Centre for Canadian Studies at MSU University Baroda has been active in facilitating teaching, learning, research and other academic activities in the multidisciplinary fields of Canadian Studies. The Centre has garnered support from SICI for many years in fostering research that is bi-national in character. In addition, the Centre also published reputed journals on Canadian studies for several years.

### **Memorandum of Understanding (MOU) Signing between Shastri Indo-Canadian Institute and the Ministry of Advanced Education, Government of Saskatchewan, Canada**



**Above (top row): H.E. Ajay Bisaria, High Commissioner of India to Canada, Honourable Gene Makowsky, Minister of Advanced Education, Govt of Saskatchewan and Dr. John Kershaw, President, SICI**

Event/Meeting format: Online & Hybrid mode

Date: November 2, 2021

Speakers: H.E. Ajay Bisaria, High Commissioner of India to Canada, the Honourable Gene Makowsky, Minister of Advanced Education, Govt of Saskatchewan, Dr. John Kershaw, President, SICI, and Dr. Prachi Kaul

A Memorandum of Understanding (MOU) was signed between SICI and the Ministry of Advanced Education, Government of Saskatchewan at the High Commission of Canada in New Delhi from India side. The MOU marks a milestone in enhancing cooperation and strengthening ties between educational institutions in India and Saskatchewan through research the movement of students & academics between the two jurisdictions.

**Virtual Book Launch of Culture, Context & Aging of Older Indians: Narratives from India and Beyond, authored by Dr. Jagriti Gangopadhyay**



**Book Launch panelists**

Event/Meeting format: Online

Date: December 15, 2021

Speakers: Dr. Jagriti Gangopadhyay, Assistant Professor and Faculty Coordinator for the Center for Women's Studies, Manipal Academy of Higher Education (MAHE), Prof. Allen P. Ugargol, Associate Professor, Practice & Public Policy, Indian Institute of Management Bangalore, Prof. David Parkinson, Professor Emeritus, University of Saskatchewan, Canada, Dr. Mala Kapur Shankardass, Former Professor, University of Delhi, Dr. S. Siva Raju, Professor, Chairperson - Centre for Excellence in CSR, Tata Institute of Social Sciences, and Dr. Prachi Kaul.

SICI organized a virtual book launch webinar to showcase the book called Culture, Context & Aging of Older Indians: Narratives from India and Beyond, authored by Dr. Jagriti Gangopadhyay, SICI's Shastri Publication Grant (SPG) awardee. Dr. Gangopadhyay published her work with the help of SPG using a socio-cultural lens to understand the similarities and differences of aging experiences among older Indians, residing in India and Canada.

## Web Lecture on “India-Canada Higher Education Research Cooperation: Increasing Synergies Future Vision”

The Centre for Canadian Studies, Berhampur University, organized a web lecture on “India-Canada Higher Education & Research Cooperation: Increasing Synergies Future Vision” on December 21, 2021, and invited Dr. Prachi Kaul, Director, SICI, as the Guest of Honour.

## Dissemination & Orientation Session for Shastri Conference and Lecture Series Grant Awardees



### *Awardees during the Dissemination & Orientation Session*

Event/Meeting format: Online

Date: February 17, 2022

Speakers: Dr. John Kershaw, Dr. B. Hariharan, Dr. Prachi Kaul, and SICI officials

SICI welcomed its Shastri Conference & Lecture Series Grant (SCLSG) awardees from India & Canada at a virtual Orientation session to discuss & answer various elements, processes & procedures of the grant such as honorarium, budget, expenses, etc. SICI funded & supported 25 conferences and 25 lectures via SCLSG.



## Government of Saskatchewan Minister Visits SICI Office



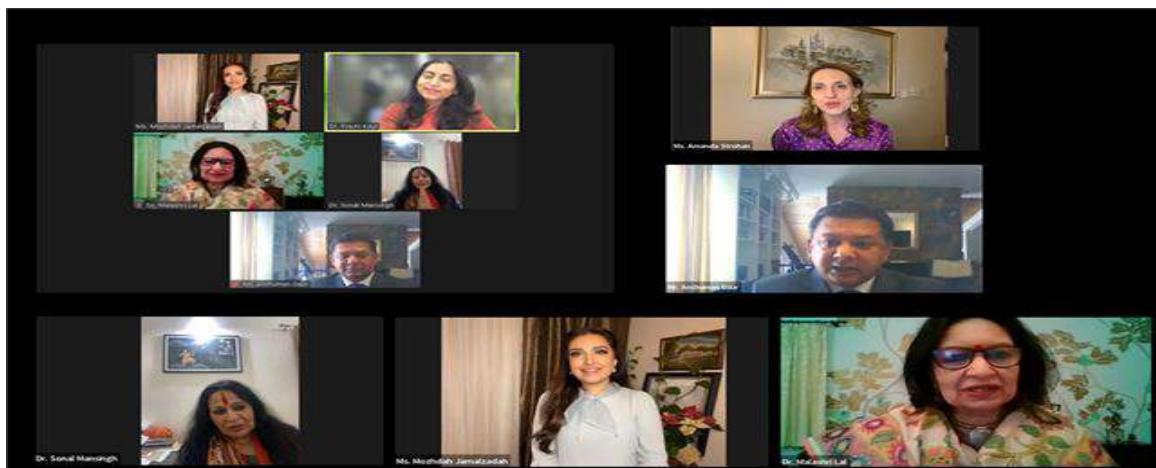
### ***Government of Saskatchewan Ministers and Officials at SICI's Office in New Delhi, India***

Event/Meeting format: In - person

Date: March 7, 2022

Dr. Prachi Kaul, Director, SICI, along with the core team of the Institute welcomed Ms. Jodi Banks, Deputy Minister, Trade and Export Development, Ms. Richelle Bourgoin, Assistant Deputy Minister, International Engagement, Govt of Saskatchewan, Mr. Victor Lee, Managing Director, Saskatchewan India Office, and Ms. Shivanjali Sharma, Senior Trade and Investment Officer, Saskatchewan India Office. Both parties discussed partnership opportunities in the mutual areas of interest such as One Health, Agriculture, Education, etc. Dr. John Kershaw, President, SICI, & Dr. B. Hariharan, Vice-President/President Elect, SICI, also joined the meeting virtually to connect with the Ministers and other guests.

## International Women's Day 2022: "Women in Leadership: Driving Change & Daring to Lead!"



## ***Panelists during a virtual session on the occasion of International Women's Day 2022***

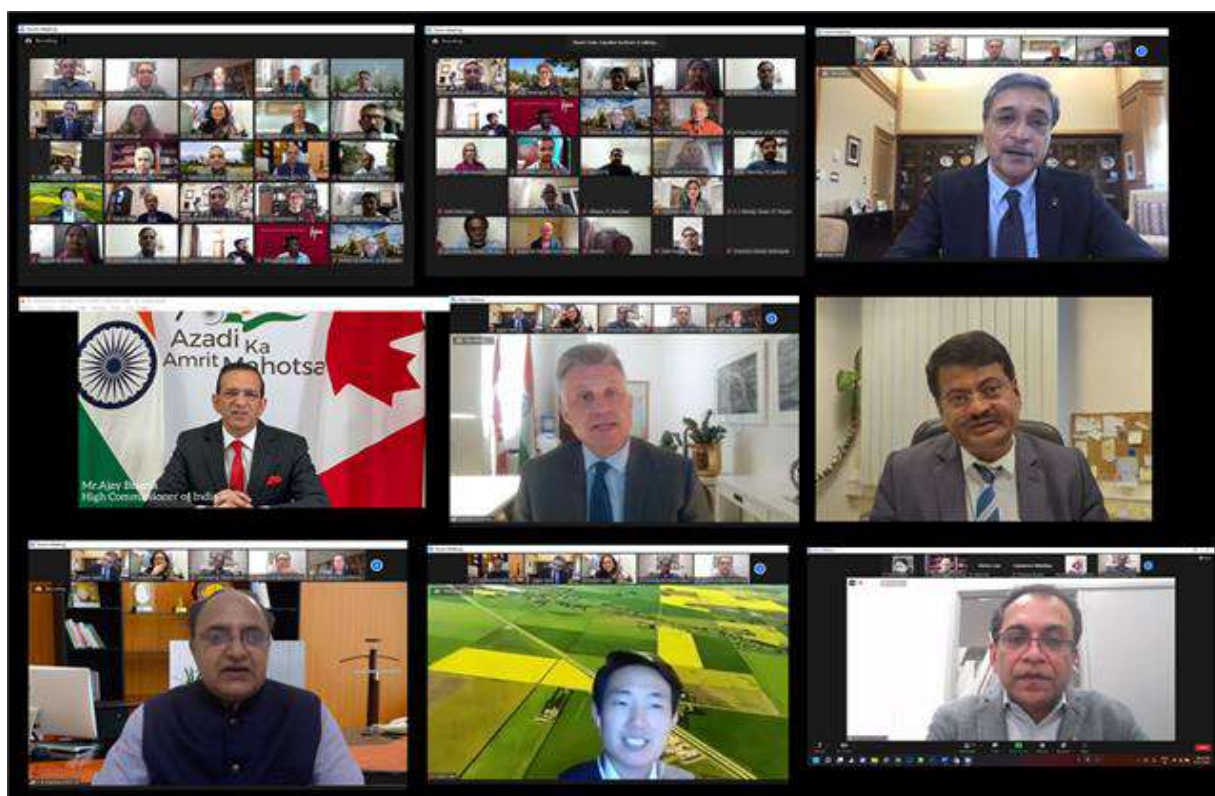
Event/Meeting format: Online

Date: March 8, 2022

Speakers: Dr. Sonal Mansingh, Member of Parliament, Padma Vibhushan awardee, Guru of Bharatanatyam & Odissi dancing style, Social Activist, a Visionary and Motivator, Ms. Mozhdah Jamalzadah, Afghan-Canadian Singer & Women's Rights Activist, Dr. Malashri Lal, Writer & Academic, Ms. Amanda Strohan, Deputy High Commissioner of Canada to India, Mr. Anshuman Gaur, Deputy High Commissioner of India to Canada, Dr. John Kershaw, and Dr. Prachi Kaul.

Shastri Indo-Canadian Institute and the High Commission of Canada in India jointly organized a high-level virtual panel discussion to mark the occasion of International Women's Day on March 8, 2022. The theme of this year's observance was Women in Leadership: Driving Change & Daring to Lead, in recognition and celebration of the women who have demonstrated leadership by contributing towards gender equality and driving change in women's role and participation in the societies of the world.

## **Inaugural of SICI's Bi-national Agriculture Cluster**



## ***Virtual Inaugural Event of SICI's Bi-national Agri Cluster***

Event/Meeting format: Online

Date: March 15, 2022

Speakers: His Excellency Cameron MacKay, High Commissioner of Canada to India, Dr. Tilak Raj Sharma, Deputy Director General, Indian Council of Agricultural Research (ICAR), Dr. Deep Saini, President & Vice-Chancellor, Dalhousie University Canada, Dr. Rajendra Prasad, Vice-Chancellor, University of Agricultural Sciences, Bangalore, Mr. Victor Lee, Managing Director,

Saskatchewan India Office, Dr. John Kershaw, Dr. B. Hariharan and Dr. Prachi Kaul. His Excellency Ajay Bisaria joined the event through a pre-recorded video message.

As a part of its strategic plan for the upcoming years, SICI launched its Bi-national Agriculture Cluster to boost collaboration in Agriculture and enhance innovation and entrepreneurship at all levels of higher education, research and training between India and Canada.

### **Shastri Mapping & Matching Bi-national Interest Workshop (SMMIW): Precision & Smart Farming**



#### **Workshop 1: Precision/Smart Farming**

Event/Meeting format: Online

Date: April 5, 2022

Following the Inaugural of SICI's Bi-national Agriculture Cluster, the Institute organized the first virtual thematic workshop entitled Precision & Smart Farming under SMMIW series. The Workshop saw participation from close to 20 Indian and Canadian institutions looking to collaborate on sustainable farming technologies.

India Chair: Dr. Rabi N Sahoo, Principal Scientist, ICAR- Indian Agricultural Research Institute

Canada Chair: Dr. B. Balakrishnan Prithviraj, Coordinator, bi-national Agri-Cluster, and Associate Vice President (Global Relations), Associate Professor, Plant Stress Physiology Research Chair, Dalhousie University



## World Health Day 2022: Our Planet, Our Health: Engaging India and Canada



**Panelists at SICI's virtual discussion on the occasion of World Health Day 2022  
From left - Dr. Randeep Guleria, Dr. Michael Strong, Dr. Pierre Cossette,  
Dr. Shanthi Johnson and Dr. Prachi Kaul**

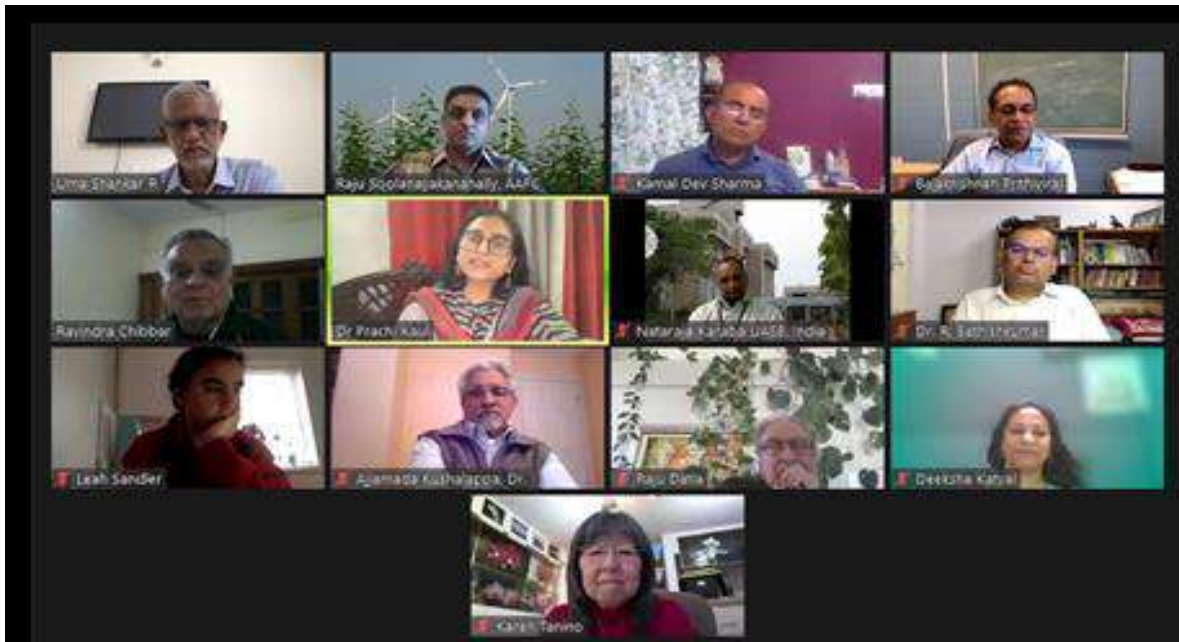
Event/Meeting format: Online

Date: April 7, 2022

Speakers: Dr. Michael Strong, President, Canadian Institutes of Health Research, Dr. Randeep Guleria, Director, All India Institute of Medical Sciences, Delhi, Dr. Pierre Cossette, Rector, Université de Sherbrooke, Dr. Shanthi Johnson, Secretary - Treasurer, Shastri Indo-Canadian Institute, & Dean, School of Public Health, University of Alberta, Canada, Dr. B. Hariharan, Vice-President/President Elect, Shastri Indo-Canadian Institute, & Head of the Department, Institute of English, University of Kerala, India, and Dr. Prachi Kaul.

SICI organized a high-level virtual panel discussion to mark the occasion of World Health Day on April 7, 2022. The theme of this year's observance was 'Our Planet, Our Health: Engaging India and Canada'. The Institute brought together distinguished leaders in healthcare and research to discuss and share opportunities and challenges faced by the world population in the context of environment and planet earth's health.

**Shastri Mapping & Matching Bi-national Interest Workshop (SMMIW): Crop Science -Crop Improvement, Crop Protection, Soil Health & Water Technology**



**Workshop 2: Crop Science: Crop Improvement, Crop Protection, Soil Health, and Water Technology**

Event/Meeting format: Online

Date: April 18, 2022

The second thematic workshop was held to facilitate possible collaborations in the areas of crop improvement, soil health, water technology and crop protection.

India Chair: Dr. R. Uma Shankar, Professor, Indian Institute of Technology Jammu

Canada Chair: Dr. Ravindra N Chibbar, Professor, Department of Plant Sciences, University of Saskatchewan

**Shastri Mapping & Matching Bi-national Interest Workshop (SMMIW): Post-harvest, Food Processing & Technology**



**Workshop 3: Post-harvest/Food Processing & Technology**



Event/Meeting format: Online

Date: April 28, 2022

The third thematic workshop was held to facilitate possible collaborations in the areas of post-harvest, food processing and technology.

India Chair: Dr. Nachiket Kotwaliwale, ICAR – Central Institute of Post-Harvest Engineering and Technology (CIPHET)

Canada Chair: Dr. Gale Bozzo, Associate Professor, Associate Chair, Plant Agriculture, University of Guelph.

### **SICRG Event: Natural History, Women's Agency & Conserving Bio Diversity**



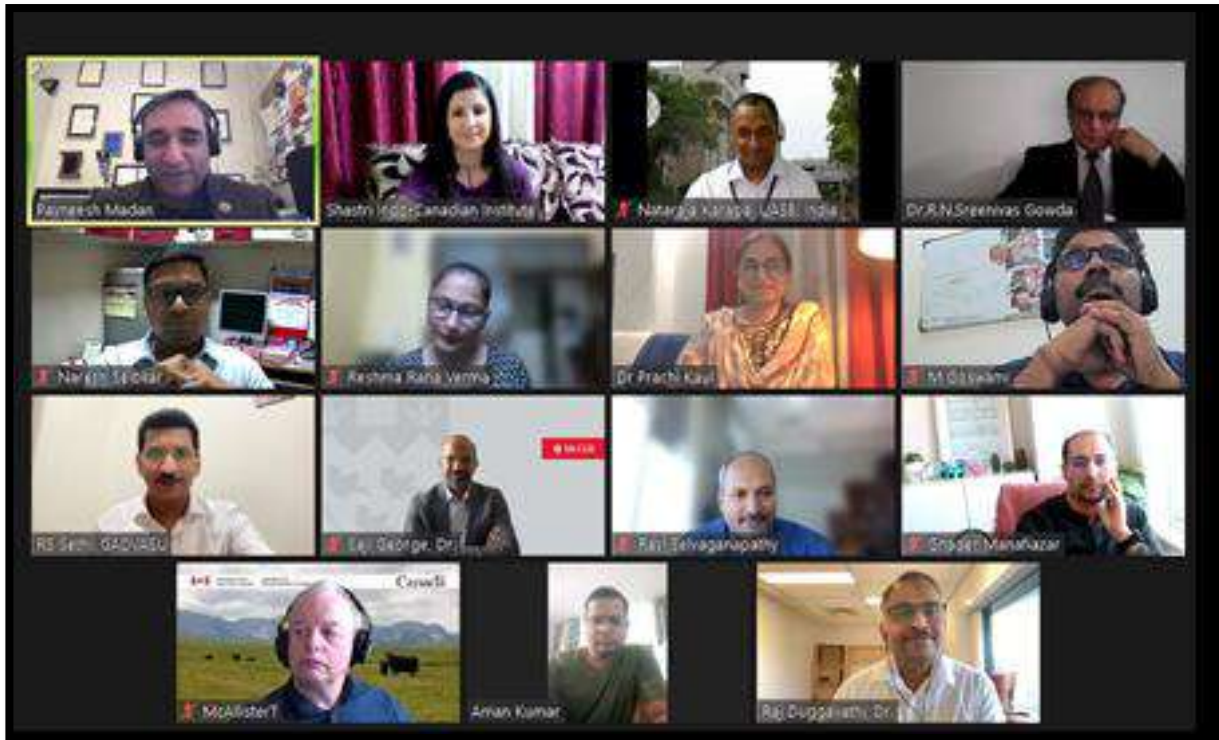
*SICRG event in progress on April 30, 2022*

Event/Meeting format: Online

Date: April 30, 2022

Dr. Prachi Kaul delivered opening remarks at an online symposium funded by SICI and organized by Prof. John Lourdasamy, IIT Madras. Prof. Victoria Dickenson is the lead SICRG awardee from McGill University, Canada

## Shastri Mapping & Matching Bi-national Interest Workshop (SMMIW): Animal Husbandry



**Workshop 4: Animal Husbandry**

Event/Meeting format: Online

Date: May 9, 2022

The fourth thematic workshop was held in “Animal Husbandry” to facilitate possible collaborations in the latest technological developments/advancements in the India-Canada bilateral corridor.

India Chair: Dr R N Srinivas Gowda, Ex-Vice-Chancellor, Karnataka Veterinary, Animal and Fisheries Sciences University (KVAFSU), Bidar

Canada Chair: Dr. Pavneesh Madan, Professor, Department of Biomedical Sciences, Ontario Veterinary College, University of Guelph

## India Visit of the President of University of Ottawa: Lecture and a Roundtable Session



***Above, 2nd image (from left): Dr. Jaques Fremont, President & Vice-Chancellor, Dr. Prachi Kaul, Director, SICI, and Dr. Sanni Yaya, VP International & Francophonie, University of Ottawa at SICI office in New Delhi***

On May 16, 2022 and in a first visit from Canada to India, Dr. Jaques Fremont, President & Vice-Chancellor, Dr. Sanni Yaya, VP International, University of Ottawa, met Dr. Prachi Kaul, at SICI's office to discuss wide range of opportunities in Higher Education & Research between the University of Ottawa, SICI and India. The morning meeting was followed by a thought-provoking & an interactive lecture by President Fremont entitled 'Who should have the last word in Canadian Constitution Adjudication' which was organized on the premises of National Law University, Delhi in collaboration with SICI. The Lecture was moderated by Dr. Srikrishna Deva Rao, Vice-Chancellor, National Law University Delhi. SICI's Roundtable session wrapped the first day of President Fremont and Dr. Yaya's visit in Delhi. The session at National Law University, Delhi saw participation from Higher Education institutions from India, touching all disciplines, right from STEM to Humanities & Social Sciences.



## Showcasing & Disseminating Knowledge and Research (SDKR) webinar with Dr. Meenu Saraf



*SDKR session in progress  
(Top right corner): Dr. Meenu Saraf, Shastri Mobility Programme awardee*

Event/Meeting format: Online

Date: May 11, 2022

Speakers: Dr. Meenu Saraf, Director, University School of Sciences, Head, Department of Microbiology and Biotechnology, Coordinator Clinical Research Programs, University School of Sciences, Gujarat University, India, and Dr. Prachi Kaul

SICI organized SDKR talk on May 11 to showcase the academic and research journey of Dr. Meenu Saraf, Shastri Mobility Programme awardee of 2017-2018.

## SICI Roundtable in Mumbai: Visit of President of University of Ottawa | May 18, 2022



In continuation with meetings and activities held in Delhi, SICI organized a second Roundtable session for its Indian member institutions to meet and interact with Dr. Jacques Fremont and Dr. Sanni Yaya. The session was

held in the premises of Tata Institute of Social Sciences (TISS) under the leadership of Dr. Surinder Jaswal, Deputy Director, TISS.

### **Outreach Activities:**

There were many meetings to outreach with stakeholders, especially to explore the potential collaboration and an alternative model for revenue generation. Below-mentioned meetings were the initial meetings. However, there were many follow-up meetings as well as a result of the initial meetings mentioned below:

1. The Institute also outreached with many state governments of India and the Provincial Governments of Canada India. As a part of its outreach strategy, SICI connected with various Indian states to collaborate in the mutual areas of interest in the higher education and research domain. The purpose is to bring state higher education intuitions under its umbrella to build more opportunities of its Indian and Canadian scholars to work with each other on issues/problems via research, knowledge sharing, experience and expertise. Besides opportunities, these interactions are meant to engage with the states in important areas such as curriculum development, building new angles & perspectives on research projects, initiating joint research & collaboration, creating opportunities for innovation & entrepreneurship and facilitating internationalization of states' higher education institutions by working bilaterally with Canada, based on National Education Policy 2020. This activity has also been undertaken with a view to broaden SICI's network thereby re-working on SICI's revenue generation model to ensure long-term profitability. Meetings were held with Honorable Shri. Audimulapu Suresh, Minister of Education, Govt of Andhra Pradesh and Dr. H. Reddy, Chairman, APSCHE, Mr. Anand Sharan, Principal Secretary, Department of Higher and Technical Education, Government of Haryana, Mr. Vikas Chandra Rastogi, Principal Secretary (PS), Higher and Technical Education Department, Government of Maharashtra, Navin Mittal, Commissioner of Collegiate and Technical Education, Government of Telangana, and Dr. R. Bindu, Minister of Higher Education, Government of Kerala at Kerala House, the official mission of Government of Kerala at New Delhi. Meetings were also held with Mr. Sunil Barthwal, Secretary, Ministry of Labour and Employment, Government of India, Mr. R. Subrahmanyam, Secretary, Department of Social Justice & Empowerment, Government of India, Dr. J. P. Mishra, Assistant Director General (PIM), Indian Council of Agricultural Research (ICAR).

### **Canada**

SICI connected with Canadian provinces throughout the year to promote and propose partnerships via institutional collaboration, academic and research partnerships to provide high quality programmes exclusively for the students, learners, researchers, faculty and academicians of their academic institutions. Similar on the lines of outreach to Indian States, these meetings and interactions were conducted keeping in mind each other's mandates to forge new connections, build concrete and viable research and academic collaborations. The propositions made are in line with the new National Education Policy 2020, introduced by the Ministry of Education, Government of India which presents greater emphasis on cross border collaboration and internationalization of Higher Education systems in India. As a result of these engagements, SICI recently signed an MOU with the Government of Saskatchewan to further strengthen academic ties between India and the province of Saskatchewan. Meetings were held with Honourable Derek Mombourquette, Minister of Education & Early Childhood Development, Government of Nova Scotia, Canada, and Dr. Allen Britten, member

representative of Cape Breton University to SICI, H.E. Ajay Bisaria, High Commissioner for India to Canada and Ms. Apoorva Srivastava, Consul General of India in Toronto who visited University of New Brunswick (UNB) and met with Dr. Paul Mazerolle, President & Vice-Chancellor, UNB, and Dr. John Kershaw, President, SICI, and Assistant Vice-President Academic (Partnerships), Mr Chris Warren, Senior Policy Advisor, Ministry of Colleges and Universities, Government of Ontario, Honourable Gene Makowsky, Minister of Advanced Education, Government of Saskatchewan, Honourable Nathalie Parenteau, Assistant Deputy Minister of Higher Education-Quebec & Mr. Francis Paradis, Consul & Director, Québec Government office in Mumbai and Mr. Jamie Edwardson, Executive Director, Corporate Planning, International, and Quality Assurance, Ministry of Advanced Education, and Skills Training, Government of British Columbia and Mr. Colin Doerr, Director, External Relations, BC Council for International Education (BCCIE). Mr. Manish Gupta, Consul General of India in Vancouver, on campus to visit the SICI office, which has called University of Calgary home since 1984. Ms. Apoorva Srivastava also visited University of Guelph (UoG) and met with Dr. Charlotte Yates, President & Vice-Chancellor, UoG, Dr. Pavneesh Madan, Member-at-Large, SICI. She also visited the campus of University of Waterloo (UWO) and met Dr. Vivek Goel, President and Vice-Chancellor, UWO, faculty and students who are actively pursuing India-Canada research and scholarship collaborations.

### **Outreach with Indian and Canadian companies**

In an attempt to leverage its strong member-to-member connection and to provide them with additional research collaboration opportunities, it is realised that the Institute now combine financial support with innovative approaches by tapping Corporate Social Responsibility (CSR) potential, assets and knowledge of businesses that are working actively towards supporting growth of local communities, resolving social issues, contributing to the sustainable development goals (SDGs) and so on & so forth. Keeping in mind its strategy to further broaden its mandate and bring more meaning to its current leading role as a catalyst in the India-Canada bilateral relations, SICI connected with industry partners from both the countries in the year 2021. From India side SICI met with Nidhi Pundhir, Director, HCL Foundation, Nagarjuna Sadineni, Vice-President, Global Delivery Enablement, Wipro, and Dr. Dhileep Krishnamurthy, Chief Scientific Officer, Jubilant Ingrevia. SICI also met with the Canadian companies doing business in India such as Anita George, Executive Vice-President & Deputy Head – CDPQ Global, Shilpa Sadh Shenoy, Chief Representative Officer (India Representative Office, TD Bank Canada and Sanjeev Mittal, MD & CEO, Scotiabank (India office).

### **Some MoU's were signed through mediation by the Institute in recent times:**

#### **1. Partnership Agreement between MAHE & Dalhousie University; Research Workshop on Cancer Immunotherapy**

On September 24, 2021, Manipal Academy of Higher Education (MAHE) and Dalhousie University, Canada, signed a partnership agreement to broaden the academic and research aspirations between India and Canada following which a research workshop on Cancer Immunotherapy was organized to mark the occasion. Dr. Prachi Kaul congratulated Prof. Deep Saini, President & Vice-Chancellor, Dalhousie University and Lt. Gen. (Dr.) M. D. Venkatesh, Vice-Chancellor, MAHE, for creating an environment to actualise such a collaboration. Dr. Kaul mentioned that SICI is pleased to witness its member institutions from India and Canada come together as a bi-national team to counter the challenges such as Cancer and as an effect serving to the community at-large. She said that the role of SICI is to support cluster-based collaborations and research in this bi-national corridor emphasising the importance of such crucial health research. Dr. Kaul also shared about the two Golden Jubilee awards conferred last year to MAHE in collaboration with the Canadian member institutions to come together

on varied aspects of Cancer research.

## **2. MOU Signing between IIT Tirupati and Dalhousie University, Canada**

It was yet another red-letter day on November 24 when SICI's esteemed member institutions, Dalhousie University, Canada and IIT Tirupati signed a Memorandum of Understanding (MOU) to work jointly in the areas of Food Technology & Precision Agriculture. Both the institutions noted and recognised SICI's crucial role in facilitating this collaboration which is all set to open new doors of opportunities for scholars in India and Canada. The MOU was signed digitally between Dr. S. Gumma, IIT Tirupati and Dr. Matthew Hebb, Vice-President, Government & Global Relations, Dalhousie University. Dr. Prachi Kaul while congratulating both the parties during her address, mentioned that she is truly delighted to see a great partnership developing due to everyone's sincere efforts towards making it happen. She also said that this achievement further confirms SICI's important role in building institutional linkages in the India-Canada bilateral corridor.

# PROGRAMME UPDATE

SICI programmes continued to be offered in the virtual/hybrid mode, leaving the mobility component of the programming due to the closure of international borders and implied restrictions on the international travel. However, recipients of grants and awards that were inclusive of mobility from the year 2019-20, SICI encouraged them to undertake their travel when the travel restrictions were released.

## **Shastri Conference & Lecture Series Grant (SCLSG)**

Through its programmes, grants and activities, SICI engaged with its Indian and Canadian member institutions to encourage collaborations with each other throughout the year. To encourage academic pursuits, the Institute constituted Shastri Conference & Lecture Series Grant (SCLSG) for its member institutions to organize virtual bi-national events like seminars, workshops, conferences, and lecture series. Along with the Humanities and Social Sciences, Arts, Commerce & Management and STEM subjects, the proposals in the domains of Agriculture, Environment & Sustainable Living, Health Care including Public Health and One Health, AI & Robotics, Public Policy, Conservation and Preservation of Heritage, and Digital Humanities were also invited to cover a larger intellectual audience from India and Canada.

Collaboration with industry/companies in the areas of proposed activities was encouraged, involving stakeholders such as federal governments and state/provincial governments, civil society organizations or agencies.

To sum up the grant, SICI received a total of 107 applications under Shastri Conference Lecture Series Grant (SCLSG). The Selection Committee recommended twenty-five (25) confirmed and three (3) waitlist awards for the conference grant and twenty (25) confirmed with no waitlist under lecture series grant.

Details of recommended and waitlisted awards under Conference and Lecture series are being provided in Annexure 1.

## **Showcasing and Disseminating Knowledge and Research (SDKR)**

In continuation with its mission towards dissemination of work done by its scholars/fellows, establishing dialogues and exchanges, SICI introduced SDKR programme that allows its awardees to share their research and studies completed under the umbrella of the Institute. Each month two SICI scholars are invited online to share their research findings completed under the SICI award/grant in a talk format. This programme will continue to host awardees in the coming financial year as well.

Details of two virtual SDKR events held in 2021-22 are as follows –



Session 1: Speaker: Prof. Coomi Vevaina, Former Professor and Head, Department of English, University of Mumbai

Event/Meeting format: Online

Date: February 15, 2022

Session 2: “The Story Maker is Playing Tonight: Anthropological Reconstruction of a 1916 Kathakali Performance”

Speakers: Dr. Richard Tremblay, Choreographer & Visiting Researcher, Kalamandalam State University of Kerala

Event/Meeting format: Online

Date: March 3, 2022

### **Shastri Mapping & Matching Interest Workshop (SMMIW)**

SMMIW proposes to conduct partnership development meetings in the areas of mutual interest to Indian and Canadian researchers. The aim of the proposed workshops is to help researchers from both countries to come together and provide a framework of developments and trends on mutual themes of interest, share their research findings, explore joint collaborations and partnerships with the aim of creating innovations and social impact by engaging with relevant industries. The identified areas for such workshops are, but not limited to Artificial Intelligence, Quantum Technologies, Agriculture, Sustainable Life, Green Economy, Pandemic Preparedness, Water Management, Specialized and Advanced Manufacturing, Waste Management and Urban Design, Health Care including One health and Public Health, Digital Humanities, Public Policy, Law and Governance, Indigenous Knowledge Systems, Arts and Culture, Conservation and Preservation of Heritage.

Although the programme was announced in FY 2021-22, the opening Workshop under SMMIW was in the domain of Agriculture, which is executed in the new FY 2022-23. As a precursor to these workshops, SICI launched Bi-national Agriculture Cluster to enhance cooperation, exchange of scientific and technical information, delegation of scientists and experts visiting facilities and campuses, imparting of training on relevant modules and processes and sharing of best practice, development of infrastructure and other research facilities in the labs, etc. between India and Canada. The six thematic clusters are Precision/Smart Farming, Crop Science: Crop Improvement, Crop Protection, Soil Health, and Water Technology, Post-harvest/Food Processing & Technology, Animal Husbandry, Agriculture Economics, Marketing, Entrepreneurship, and Well-being.

## Annexure 1

# Shastri Conference and Lecture Series Grant

| Sr. No.                     | Name of Conference/Lecture Series Director                         | Theme/Subject                | Approved Topic of the Conference/Lecture  |
|-----------------------------|--|------------------------------|---|
| <b>Conference/Symposium</b> |  |                              |   |
| 1                           | <b>Helmut Brand, Manipal Academy of Higher Education (MAHE)</b>    | Public health                | Surveillance and Research in Antimicrobial resistance (AMR) in Canada and India – what can be learned from each other?                                  |
| 2                           | <b>Amit Singh, Indian Institute of Science (IISc) Bangalore</b>    | Microbiology                 | Emerging trends in infectious diseases: Preparing for the next generation of pathogens  |
| 3                           | <b>Nemthianngai Guite, Jawaharlal Nehru University</b>             | Public Health and One Health | Healing Traditions among the Indigenous Communities in India and Canada: Challenges of Recognition and Mainstreaming within Global Public Health System |
| 4                           | <b>K. Satyamoorthy, Manipal Academy of Higher Education (MAHE)</b> | Medicine                     | Recent Advances in Translational Medicine   |
| 5                           | <b>Angela Brand, Manipal Academy of Higher Education (MAHE)</b>    | Medicine                     | Personalized Medicine in Canada and India - a common approach?  |
| 6                           | <b>Ashutosh Sharma, Indian Institute of Technology Roorkee</b>     | Hydrology                    | International Symposium on Eco-hydrology  |

|    |  |                   |   |
|----|--|-------------------|---|
| 7  | <b>Tabish Nawaz,</b><br>Indian Institute of<br>Technology Bombay             | Environment       | Sustainable developments in local land and food systems: socioeconomic, technological, and environmental aspects              |
| 8  | <b>Dinesh Babu J,</b><br>IIIT Bangalore                                      | ICT/Robotics      | Second Indo-Canadian Conference on Artificial Intelligence and Rehabilitation Robotics  |
| 9  | <b>Sohini Sengupta,</b><br>Tata Institute of Social<br>Sciences, Mumbai      | Climate           | Crisis and Resolutions: Tracing the connections between Agriculture and Social Protection from multidisciplinary perspectives |
| 10 | <b>Chandra Sekhar Bahinipati,</b><br>Institute of Technology<br>Tirupati     | Climate Change    | Tackling Climate Change through Urban Resilience: Role of Institutions and Public Policies in Canada and India                |
| 11 | <b>Mohar Daschaudhuri,</b><br>University of Calcutta                         | Literature/French | Contemporary Fiction in Quebec and Bengal: Cross-Cultural Perspectives  |
| 12 | <b>Priyanka Tripathi,</b><br>Indian Institute of<br>Technology Patna         | Gender            | Cartographies of Gender based Violence: Literary Reflections from South Asia and Beyond                                       |
| 13 | <b>Arpan Bhattacharyya,</b><br>Indian Institute of<br>Technology Gandhinagar | Astrophysics      | Testing Aspects of General Relativity   |
| 14 | <b>Sabu Thomas ,</b><br>Mahatma Gandhi<br>University, Kerala                 | Nanotechnology    | Nanoscience and Nanotechnology of (Bio) Polymeric Systems   |
| 15 | <b>Garima Dalal ,</b><br>Jawaharlal Nehru<br>University                      | Higher Education  | Expansions and Concerns: Mapping EAP for Higher education   |

|    |  |                         |   |
|----|--|-------------------------|---|
| 16 | <b>Jai Kaushal,</b><br>Assam University  | Literature              | Role of Diaspora Studies in the Development of Humanities   |
| 17 | <b>Marisamynathan,</b><br>National Institute of Technology (NIT),<br>Tiruchirappalli | Sustainable Development | Smart and Sustainable Development of Urban Green Infrastructure in India and Canada                                     |
| 18 | <b>T.R Swaroop,</b><br>University of Mysore  | Chemistry               | A virtual conference on recent advances in chemical science and medicinal chemistry                                     |
| 19 | <b>Amol Padwad,</b><br>Dr. B. R. Ambedkar<br>University Delhi                        | Sustainability/AI       | Two days International Conference on Applications of Artificial Intelligence in Education for Sustainable Development   |
| 20 | <b>Mandar L. Bhanushe,</b><br>University of Mumbai                                   | ICT                     | Emerging Researchers Binational Conference on Computer Science, Mathematics and Information Technology (ERBC-CSMIT2022) |
| 21 | <b>M. Nabil,</b><br>Indian Institute of Technology Tirupati                          | Water Management        | Water: Purification, Optimization & Management  |
| 22 | <b>Raashid Nehal,</b><br>Aligarh Muslim University                                   | Literature              | Interpersonal communication Challenges for Indian Immigrants in Canada +<br><br>Virtual – 12-13 March2022               |
| 23 | <b>Punyashree Panda,</b><br>Indian Institute of Technology Bhubaneswar               | Literature              | Mapping Memory in the Wake of the Posthuman: India and Canada   |
| 24 | <b>V. Badrinath,</b><br>SASTRA Deemed<br>University                                  | Climate Change          | Global Warming and Climate Emergency-visions and missions (GWCE-2022)   |

|  |  |                           |  |
|--|--|---------------------------|--|
| 25                                     | <b>Anjali Gera Roy,</b><br>Indian Institute of<br>Technology Kharagpur           | Literature                | Beyond the Nation: Partition in the Diaspora<br>Context  |
| <b>Waitlist</b>                        |  |                           |  |
| W1                                     | <b>Debashree Dattaray,</b><br>Jadavpur University                                | Sustainability/Literature | Sustainability in the times of a pandemic:<br>Resilience and Transformations   |
| W2                                     | <b>Dhrupadi Chattopadhyay,</b><br>SNDT Women's University                        | Gender                    | Of Mapping Spaces and Gender: Notes from<br>Transcultural Perspectives   |
| W3                                     | <b>Jyotshana V. Prajapat,</b><br>University of Mumbai                            | Mathematics               | Shastri Indo-Canadian Symposium on PDE<br>and Geometric Analysis – March 18-19, 2022   |
| <b>Lecture Series/Workshop/Seminar</b> |  |                           |  |
| 1                                      | <b>K. Balaji</b><br>Vellore Institute of Technology,<br>Vellore                  | SARS-Covid 19             | Advanced engineering measures for<br>controlling the airborne disease<br>transmission in the built environment               |
| 2                                      | <b>Samsudeen N,</b><br>National Institute of Technology<br>(NIT) Tiruchirappalli | Sustainable Development   | Next Gen Fuels - A Sustainable Approach  |
| 3                                      | <b>M. Angkayarkan Vinayakaselvi ,</b><br>Bharathidasan University                | Literature                | Paradigm Shifts in Comparison through the<br>Ages and across Cultures  |
| 4                                      | <b>Amit Kumar Kashyap,</b><br>Nirma University                                   | ICT                       | Artificial Intelligence and legal regime:<br>Addressing issues of Ethics, Justice<br>Administration, Piracy and Transparency |

|    |   |  |  |
|----|---|--|--|
| 5  | <b>Sumithra Surendralal,</b><br>Symbiosis International (Deemed University), Pune | Education and Research                             | Fostering Undergraduate Research in University Spaces  |
| 6  | <b>Dibyakusum Ray,</b><br>Indian Institute of Technology Ropar                    | Conservation and Preservation of Cultural Heritage | Mapping transnational Urbanism: Culture, Ethnicity, Heritage and Public Response in an Indian/Canadian Context     |
| 7  | <b>Sahil Kalra,</b><br>Indian Institute of Technology Jammu                       | Agriculture  | Non-destructive Quality Assessment of Agricultural Food products   |
| 8  | <b>B. Thanga Raj,</b><br>Manipal Academy of Higher Education (MAHE)               | Education and Research                             | 5 days Lecture Series on Translating Research into Practice (TRIP): Shifting Paradigm for Clinical Practice        |
| 9  | <b>Rajani Mullerpatan,</b><br>MGM Institute of Health Sciences, Navi Mumbai       | Health care  | Prevention and Management of Disability: Translational research is the need of the hour                            |
| 10 | <b>Rajkumar S. Pant,</b><br>Indian Institute of Technology Bombay                 | ICT  | Sizing, Fabrication and Flight Testing of Indoor Remotely Controlled Airships                                      |
| 11 | <b>Tarun Kumar Naiya,</b><br>IIT (ISM) Dhanbad                                    | Environment and sustainable living                 | Insight into non-thermal to thermal EOR and Environmental Impact of Modern Petroleum & Chemical Industry           |
| 12 | <b>Amitava Rakshit,</b><br>Banaras Hindu University                               | Food Security                                      | Food security, agriculture, and livelihoods in a pandemic world: Evidences from developed and developing countries |
| 13 | <b>Leena Sequira,</b><br>Manipal Academy of Higher Education (MAHE)               | Geriatrics   | Shastri Indo-Canadian lecture series on perspectives On Care of Elderly  |

|    |   |                                     |  |
|----|---|-------------------------------------|--|
| 14 | <b>Dinesh Krishna,</b><br>University of Toronto                   | Health Care                         | Enabling Inclusion - Child Development Webinar Series  |
| 15 | <b>Neha Patni,</b><br>Nirma University                            | Renewable energy                    | Renewable Energy Resources: New technologies of 2022   |
| 16 | <b>Niyati Pandey,</b><br>Gujarat National Law University          | Sports/History                      | Lecture Series on Sport in India and Canada: History, Health, and Regulation                                   |
| 17 | <b>Anu H. Gupta,</b><br>Panjab University                         | Preservation and Conservation       | Taking traditions forward: Preserving and conserving culture and heritage in the South Asian Canadian Diaspora |
| 18 | <b>Sumi Siddiqua,</b><br>The University of British Columbia       | Waste Management                    | Systematic characterization of tailings for an efficient utilization   |
| 19 | <b>Sandhya, R S,</b><br>University of Kerala                      | Sustainability/Environment          | Environmental sustainability and integrity: What should we focus on?   |
| 20 | <b>Sneha,</b> Jawaharlal Nehru University                         | Political Science                   | Covid-19 and the 'Engaged' Democracies with special reference to Canada and India                              |
| 21 | <b>Subhankar Roy,</b><br>Pandit Deendayal Energy University       | Energy                              | Energy efficient technologies leading to sustainable innovations and solutions to environmental concerns       |
| 22 | <b>Sonal Sekhar,</b><br>Manipal Academy of Higher Education(MAHE) | Pharmaceutical science/Pharmacology | Basics of Data Science in Pharmacoepidemiology   |

|    |  |                         |  |
|----|--|-------------------------|--|
| 23 | <b>Jagdeep Singh,</b><br>SLIET Longowal, Sangrur                         | ICT                     | Computational Intelligence and Machine Learning                |
| 24 | <b>Sushil K. Kashaw,</b> Dr.<br>Harisingh Gour University                | ICT                     | Artificial Intelligence and Drug Engineering in Drug Discovery |
| 25 | <b>Adya Sharma,</b><br>Symbiosis International (Deemed University), Pune | Sustainable Development | Sustainability strategies - dealing with uncertainty           |



# **Annual Accounts 2021-22**

**SHASTRI INDO-CANADIAN INSTITUTE  
(India Office)**

**Year Ended March 31, 2022**

# **Gupta Sandeep & Co.**

Chartered Accountants

116, Som Dutt Chambers –II  
9, Bhikaji Cama Place  
New Delhi – 110066  
Phone: 26101762, 9810110375  
E-Mail : sg1965@gmail.com

## **Independent Auditor's Report**

To  
The Members  
Shastri Indo-Canadian Institute,  
New Delhi

### **Opinion**

We have audited the financial statements of **the India Office of Shastri Indo-Canadian Institute, New Delhi (Incorporated in Canada without Share Capital)**, which comprise the balance sheet as at 31st March 2022, and the Income and Expenditure account for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the entity as at March 31, 2022, and of its financial performance for the year then ended in accordance with the Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matters**

We draw attention to the following matter of emphasis:



*Refer Note No. 2(c) of Notes to Accounts of the financial statements regarding the allocation of funds amounting to Rs.69,60,178/-for various awards/contracts which has been awarded /entered by the Institute during the year 2019-20 and 2020-21 and to be executed in next financial year. In this regard, we have been informed by the Institute that for the awardees of programmes adjudicated in 2019-20 and 2020-21 could not avail their awards in 2021-22 due to continued Covid-19 pandemic related travel restrictions throughout the year and the final installments of the awardees for award given in F/Y 2019-20 and 2020-21 is awaiting for their final report. In view of above, these funds not having been expensed are reflected as "Committed Expenditure Funds" in the Balance Sheet for year ended 31<sup>st</sup> March 2022.*

*Refer Note No. 2(d) of Notes to Accounts of the financial statements regarding the contingent liability of Rs.3,12,38,732 towards the misuse charges, damage charges for U/A construction and interest and penalty on misusage charges as imposed by Land and Development Office, New Delhi (L&DO)from year 1996 to year 2017 which is defended by the institute vide their letter date 20th April 2022. This matter is considered as a key audit matter, in view of the uncertainty regarding the outcome of these letter or representation by the Institute before L&DO, the significance of the amounts involved and the subjectivity involved in management's judgment as to whether the amount should be recognized as a provision or only disclosed as contingent liability in the financial statements*

Our opinion is not modified in respect of these matters.

### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the entity in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.



## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**For Gupta Sandeep and Co.**  
Chartered Accountants  
Firm Regn. No. 010252N



  
**(Sandeep Kumar Gupta)**  
Proprietor

Membership No. 088602  
UDIN: 22088602APIFKG3528

Place: New Delhi  
Date: 25<sup>th</sup> July 2022



**SHASTRI INDO CANADIAN INSTITUTE**  
 India office, New Delhi  
 (Incorporated in Canada without share capital)

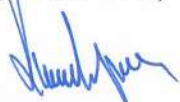
**Balance Sheet as at 31st March 2022**

|   | Sch No. | As at 31/03/2022<br>Rs. | As at 31/03/2021<br>Rs. |
|---|---------|-------------------------|-------------------------|
| <b>SOURCES OF FUNDS</b>                                   |         |                         |                         |
| <b>Corpus</b>   |         |                         |                         |
| Capital Grant   | 1(a)    | 68,62,527               | 68,62,527               |
| Membership Fee Account                                    | 1(b)    | 2,93,10,932             | 2,14,60,942             |
| <b>Reserves</b>   |         |                         |                         |
| General Reserve Funds                                     | 2       | (1,31,92,798)           | 33,77,248               |
| Retirement Benefit Reserve Funds                          | 3       | 93,90,750               | 79,14,890               |
| <b>Total</b>  |         | <b>3,23,71,411</b>      | <b>3,96,15,607</b>      |
| <b>APPLICATION OF FUNDS</b>                               |         |                         |                         |
| <b>Fixed Assets</b>                                       |         |                         |                         |
| Gross Block   | 4       | 41,03,369               | 41,03,369               |
| Less : Depreciation                                       |         | 30,25,295               | 27,28,209               |
| Net Block   |         | 10,78,074               | 13,75,159               |
| <b>Current Assets, Loans &amp; Advances</b>               |         |                         |                         |
| Cash and Bank balances                                    | 5       | 3,38,29,626             | 5,77,45,642             |
| Loans and Advances  | 6       | 97,47,490               | 86,51,614               |
| <b>A</b>  |         | <b>4,35,77,116</b>      | <b>6,63,97,256</b>      |
| <b>Less : Current Liabilities &amp; Provisions</b>        |         |                         |                         |
| Current Liabilities                                       | 7       | 1,22,83,779             | 2,81,56,811             |
| <b>B</b>  |         | <b>1,22,83,779</b>      | <b>2,81,56,811</b>      |
| <b>Net Current Assets (A-B)</b>                           |         | <b>3,12,93,337</b>      | <b>3,82,40,446</b>      |
| <b>Total</b>  |         | <b>3,23,71,411</b>      | <b>3,96,15,606</b>      |
| Significant Accounting Policies and Notes to the Accounts | 8       |                         |                         |

As per our report of even date attached

**For Gupta Sandeep & Co.**

Chartered Accountants  
 (ICAI Regn.: 010252N)



**(Sandeep Kumar Gupta)**

Proprietor

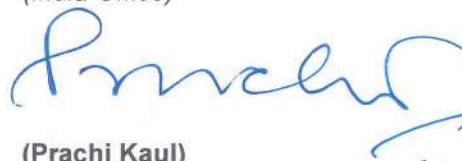
Membership No.: 088602

UDIN: 22088602-APZFKG3528



**For Shastri Indo Canadian Institute**

(India Office)



**(Prachi Kaul)**

Director

Place : New Delhi

Dated : 25/07/2022

**SHASTRI INDO CANADIAN INSTITUTE**  
**India office, New Delhi**  
(Incorporated in Canada without share capital)

**Income and Expenditure Account for the year ended on 31st March 2022**

|   | Sch No. | For the period ended on 31/03/2022 | For the period ended on 31/03/2021 |
|---|---------|------------------------------------|------------------------------------|
| <b>REVENUES:</b>  |         |                                    |                                    |
| Operating Revenue   | A       | -                                  | 1,25,76,348                        |
| <b>Programmes :</b>   |         |                                    |                                    |
| Library Programme   | B       | -                                  | -                                  |
| Seminars & Conferences  | C       | 10,61,779                          | 23,47,079                          |
| Restructuring & Governance Initiatives                        | D       | 845                                | 43,660                             |
| Collaborative Research Projects                               | E       | 31,29,149                          | 1,52,85,762                        |
| Shastri Mobility programme                                    | F       | 13,84,831                          | 5,08,085                           |
| Shastri Student Research Fellowship Programme                 | G       | 1,28,23,950                        | 27,98,934                          |
| Faculty-in-Residence/ GIAN/ SPARC Programme                   | H       | -                                  | -                                  |
| Shastri Faculty Development Programme of Vocational Education | I       | -                                  | 10,480                             |
| Golden Jubilee Year Celebration Programme                     | J       | 2,40,355                           | 24,54,363                          |
| Shastri Covid Pandemic Response Grant                         | K       | -                                  | 68,02,169                          |
| Shastri Conference Lecture Series Grant                       | L       | -                                  | -                                  |
| <b>Total Revenue</b>  |         | <b>1,86,40,909</b>                 | <b>4,28,26,881</b>                 |
| <b>EXPENDITURE :</b>  |         |                                    |                                    |
| Operating Expenses  | A       | 1,70,16,793                        | 1,35,79,264                        |
| <b>Programmes :</b>   |         |                                    |                                    |
| Library Programme   | B       | -                                  | -                                  |
| Facilitation cum Information Centre                           | C       | 10,61,779                          | 23,47,079                          |
| Restructuring & Governance Initiatives                        | D       | 845                                | 43,660                             |
| Collaborative Research Projects                               | E       | 31,29,149                          | 1,52,85,762                        |
| Shastri Mobility programme                                    | F       | 13,84,831                          | 5,08,085                           |
| Shastri Student Research Fellowship Programme                 | G       | 1,28,23,950                        | 27,98,934                          |
| Faculty-in-Residence/ GIAN/ SPARC Programme                   | H       | -                                  | -                                  |
| Shastri Faculty Development Programme of Vocational Education | I       | -                                  | 10,480                             |
| Golden Jubilee Year Celebration Programme                     | J       | 2,40,355                           | 24,54,363                          |
| Shastri Covid Pandemic Response Grant                         | K       | -                                  | 68,02,169                          |
| Shastri Conference Lecture Series Grant                       | L       | 14,40,722                          | -                                  |
| <b>Total Expenditure</b>                                      |         | <b>3,70,98,424</b>                 | <b>4,38,29,797</b>                 |
| <b>Excess of Expenditure over Revenue</b>                     |         | <b>(1,84,57,515)</b>               | <b>(10,02,916)</b>                 |
| Add: Non Operating Revenue                                    | M       | 21,84,555                          | 33,52,261                          |
| Less: Depreciation  |         | (2,97,086)                         | (3,93,752)                         |
| <b>Excess of Expenditure over Revenue</b>                     |         | <b>(1,65,70,046)</b>               | <b>19,55,593</b>                   |
| Significant Accounting Policies and Notes to the Accounts     | 8       |                                    |                                    |

As per our report of even date attached

**For Gupta Sandeep & Co.**

Chartered Accountants  
(ICAI Regn.: 010252N )



**(Sandeep Kumar Gupta)**

Proprietor

Membership No.: 088602

UDIN: 22088602 APIFKG3528



**For Shastri Indo Canadian Institute**  
(India Office)



**(Prachi Kaul)**

Director

Place : New Delhi

Dated : 25/07/2022

**SHASTRI INDO CANADIAN INSTITUTE**

India office, New Delhi

(Incorporated in Canada without share capital)

**Schedules to Balance Sheet.**

| Particulars  | Sch No. | As at 31/03/2022<br>Rs. | As at 31/03/2021<br>Rs. |
|--|---------|-------------------------|-------------------------|
| <b><u>CAPITAL GRANT</u></b>  | 1(a)    |                         |                         |
| Opening Balance  |         | 68,62,527               | 66,74,875               |
| <u>Add</u> : Transferred from Operating Grants towards<br>Purchase of Fixed Assets |         | -                       | 1,87,652                |
|  |         | 68,62,527               | 68,62,527               |
| <u>Less</u> : Transferred to Operating Revenue                                     |         | -                       | -                       |
|  |         | <b>68,62,527</b>        | <b>68,62,527</b>        |
| <b><u>MEMBERSHIP FEE ACCOUNTS</u></b>  | 1(b)    |                         |                         |
| Opening Balance  |         | 2,14,60,942             | 1,58,14,696             |
| Additions during the year  |         | 78,49,991               | 56,46,246               |
| Total  |         | <b>2,93,10,932</b>      | <b>2,14,60,942</b>      |
| <b><u>GENERAL RESERVES</u></b>   | 2       |                         |                         |
| Opening Balance  |         | 33,77,248               | 34,39,152               |
| Add: Surplus / (Deficit)   |         | (1,65,70,046)           | 19,55,593               |
| Less: Interest on Funds for P/Y returned to GOI                                    |         | -                       | (20,17,497)             |
|  |         | <b>(1,31,92,798)</b>    | <b>33,77,248</b>        |
| <b><u>RETIREMENT BENEFITS FUND</u></b>   | 3       |                         |                         |
| Gratuity Reserve Fund  |         | 57,86,655               | 51,20,918               |
| Leave Encashment Reserve Fund  |         | 36,04,095               | 27,93,972               |
|  |         | <b>93,90,750</b>        | <b>79,14,890</b>        |





**SHASTRI INDO CANADIAN INSTITUTE**

India office, New Delhi

(Incorporated in Canada without share capital)

**SCHEDULE - 4****Schedule of Fixed Assets as on 31st March 2022**

| Description          | GROSS BLOCK         |           |                    | DEPRECIATION        |                     |                 | NET BLOCK |                     |                     |
|----------------------|---------------------|-----------|--------------------|---------------------|---------------------|-----------------|-----------|---------------------|---------------------|
|                      | As at<br>01/04/2021 | Additions | Sale/Dispos<br>als | As at<br>31/03/2022 | As at<br>01/04/2021 | For the<br>Year | Disposals | As at<br>31/03/2022 | As at<br>31/03/2021 |
| Furniture & Fixtures | 10,69,857           | -         | -                  | 10,69,857           | 6,66,818            | 72,950          | -         | 7,39,768            | 4,03,039            |
| Equipments           | 18,70,497           | -         | -                  | 18,70,497           | 12,39,170           | 87,818          | -         | 13,26,988           | 6,31,327            |
| Computers            | 11,63,015           | -         | -                  | 11,63,015           | 8,22,221            | 1,36,318        | -         | 9,58,539            | 3,40,794            |
| <b>Total</b>         | <b>41,03,369</b>    | <b>-</b>  | <b>-</b>           | <b>41,03,369</b>    | <b>27,28,209</b>    | <b>2,97,086</b> | <b>-</b>  | <b>30,25,295</b>    | <b>13,75,159</b>    |
| Previous Year        | 39,15,717           | 1,87,652  | -                  | 41,03,369           | 23,34,457           | 3,93,752        | -         | 27,28,209           | 13,75,159           |



**Schedules to Balance Sheet.**

| Particulars  | Sch No. | As at 31/03/2022<br>Rs. | As at 31/03/2021<br>Rs. |
|--|---------|-------------------------|-------------------------|
| <b>CASH AND BANK BALANCES</b>  | 5       |                         |                         |
| Cash in hand (as certified by Management)  |         | 13,475                  | 18,846                  |
| <b><u>Balance with Scheduled Bank in</u></b>   |         |                         |                         |
| i. Savings Accounts  |         | 1,01,53,056             | 82,91,603               |
| ii. Deposits with bank   |         | 2,36,54,168             | 4,94,26,440             |
| iii. Saving Account - Retirement Benefits  |         | 8,927                   | 8,754                   |
|  |         | <b>3,38,29,626</b>      | <b>5,77,45,642</b>      |
| <b>LOANS &amp; ADVANCES</b>  | 6       |                         |                         |
| (Unsecured, Considered Good)   |         |                         |                         |
| Advances recoverable in cash or in kind or for value to be received ( to the extent recoverable) |         | 3,56,740                | 7,36,724                |
| Retirement Benefit Funds with LIC of India   |         | 93,90,750               | 79,14,890               |
|  |         | <b>97,47,490</b>        | <b>86,51,614</b>        |
| <b>CURRENT LIABILITIES</b>   | 7       |                         |                         |
| I. Sundry Creditors for expenses   |         | 51,36,470               | 31,13,829               |
|  |         | <b>51,36,470</b>        | <b>31,13,829</b>        |
| II. <b><u>Restricted Funds :-</u></b>  |         |                         |                         |
| Library Programme  |         | -                       | 3,28,451                |
| Restructuring & Governance Initiatives   |         | -                       | 303                     |
| Kanta Marwah Lecture Series  |         | 79,147                  | 79,147                  |
| Faculty -in-Residence/ GIAN Programme  |         | -                       | 46,086                  |
| Membership Fee for Canadian Studies Library  |         | 1,07,983                | 1,03,983                |
|  |         | <b>1,87,130</b>         | <b>5,57,969</b>         |
| III. <b><u>Committed Expenditure Funds:</u></b>  |         |                         |                         |
| Shastri Mobility Programme   |         | 18,46,361               | 32,25,871               |
| Golden Jubilee Celebration Activities  |         | 11,83,782               | 14,20,637               |
| Facilitation cum Information Center  |         | -                       | 820                     |
| Faculty Development Programme for Vocational Education   |         | 4,89,520                | 4,89,520                |
| Shastri Student Research Fellowship Programme  |         | 22,42,684               | 1,81,49,603             |
| Shastri Covid Pandemic Response Grant  |         | 11,97,831               | 11,97,831               |
| Collaborative Research Projects Programme  |         | -                       | 732                     |
|  |         | <b>69,60,178</b>        | <b>2,44,85,013</b>      |
| <b>Total</b>   |         | <b>1,22,83,779</b>      | <b>2,81,56,811</b>      |





**Schedules to Income and Expenditure Accounts**

(Amount in Rs.)

| Particulars   | Sch      | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|---|----------|------------------------------------|----------------------------------|
| <b>Operating Revenue and Expenditure</b>  | <b>A</b> |                                    |                                  |
| <b>REVENUE</b>  |          |                                    |                                  |
| Government of India Grant for Operations  |          | -                                  | 1,27,64,000                      |
| Less: Grant Utilised towards Capital Expenditure  |          | -                                  | 1,87,652                         |
|   |          | -                                  | <b>1,25,76,348</b>               |
| <b>EXPENDITURES</b>   |          |                                    |                                  |
| <b>Staff Cost</b>   |          |                                    |                                  |
| Salaries and Benefits   |          | 1,01,27,700                        | 99,27,426                        |
| Contribution to Provident Fund  |          | 9,32,196                           | 8,73,720                         |
| Contribution to Retirements Benefits  |          | 3,03,141                           | 3,03,141                         |
| Staff Welfare   |          | 79,572                             | 92,276                           |
|   |          | <b>1,14,42,609</b>                 | <b>1,11,96,563</b>               |
| <b>Administrative and Other Expenses</b>  |          |                                    |                                  |
| Communication Expense   |          | 1,06,211                           | 94,321                           |
| Electricity and Water Charges   |          | 1,94,362                           | 1,42,486                         |
| Insurance - Building  |          | 30,672                             | 26,547                           |
| Legal and Professional Charges  |          | 1,26,409                           | 1,93,501                         |
| Licence Fee ( L&DO)   |          | 33,10,624                          | -                                |
| Membership Fee & Subscriptions  |          | 30,975                             | 35,990                           |
| Miscellaneous Expenses  |          | 12,482                             | 26,532                           |
| President/ Vice President - Travel and other expenses   |          | 2,962                              | -                                |
| Printing and Publicity Expense  |          | 21,955                             | 72,205                           |
| Public relations  |          | 5,214                              | 3,258                            |
| Rates & Taxes   |          | 3,19,942                           | 3,25,437                         |
| Repairs & Maintenance - Building  |          | 24,577                             | 34,101                           |
| Repairs & Maintenance -Others   |          | 70,541                             | 2,01,020                         |
| Watch & Ward Expenses   |          | 7,33,908                           | 7,33,908                         |
| Travel and Meetings   |          | 49,852                             | 355                              |
| Car Rental Expenses   |          | 5,33,498                           | 4,93,040                         |
|   |          | <b>55,74,184</b>                   | <b>23,82,701</b>                 |
| <b>Total Operating Expenses</b>   |          | <b>1,70,16,793</b>                 | <b>1,35,79,264</b>               |
| <b>Schedule of Library Programme</b>  | <b>B</b> |                                    |                                  |
| <b>REVENUE</b>  |          |                                    |                                  |
| Government of India Grant   |          | -                                  | -                                |
| Add: Transfer from Restricted Fund  |          | 3,28,451                           | 3,28,451                         |
|   |          | 3,28,451                           | 3,28,451                         |
| Less: Surplus transferred to Collaborative Research Projects & Restructuring & Governance Initiatives |          | 3,28,451                           | 3,28,451                         |
|   |          | -                                  | -                                |
| <b>EXPENDITURES</b>   |          |                                    |                                  |
| Subscription for Indian Member Institutions   |          | -                                  | -                                |
|   |          | -                                  | -                                |



## Schedules to Income and Expenditure Accounts

(Amount in Rs.)

| Particulars   | Sch              | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|---|------------------|------------------------------------|----------------------------------|
| <b>Schedule of Facilitation cum Information Centre</b>        | C                |                                    |                                  |
| <b>REVENUE</b>  |                  |                                    |                                  |
| Government of India Grant                                     |                  | -                                  | 10,06,000                        |
| Add: Transferred from Committed Expenditure funds             |                  | 820                                | 13,41,899                        |
| Add: Transfer from Shastri Research Student Fellowship        |                  | 9,55,766                           |                                  |
| Committed Expenditure Fund                                    |                  |                                    |                                  |
| Add: Unspent balance received from awardees                   |                  | 1,05,194                           | -                                |
|   |                  | 10,61,780                          | 23,47,899                        |
| Less : Transferred to Committed Expenditure Funds             |                  | -                                  | 820                              |
|   |                  | <b>10,61,779</b>                   | <b>23,47,079</b>                 |
| <b>EXPENDITURES</b>   |                  |                                    |                                  |
| <b>Facilitation Activities</b>                                |                  |                                    |                                  |
| <b>Shastri Membership Development Grant</b>                   |                  |                                    |                                  |
| Sant Longowal Institute of Engineering & Technology           | -                | 36,250                             |                                  |
| SNDT Women's University                                       | -                | 2,250                              |                                  |
| <b>Information / Communication Centre</b>                     |                  |                                    |                                  |
| Administrative Expenses                                       | 9,09,442         | 10,71,461                          |                                  |
| <b>Shastri Programme Development Grant</b>                    |                  |                                    |                                  |
| Indian Institute of Technology Hyderabad                      | 29,089           | 2,55,000                           |                                  |
| Institute of Liver & Biliary Sciences                         | -                | 2,30,350                           |                                  |
| Mount St.Vincent University                                   | 45,182           | 2,53,000                           |                                  |
| University of Fraser Valley                                   | 23,387           | 48,768                             |                                  |
| University of Victoria  | 22,080           | -                                  |                                  |
| <b>Shastri Publication Grant</b>                              |                  |                                    |                                  |
| Concordia University  | -                | 15,000                             |                                  |
| Gujarat University  | 13,000           | 85,000                             |                                  |
| Kwantlen Polytechnic University                               | -                | 85,000                             |                                  |
| Manipal Academy of Higher Education                           | -                | 85,000                             |                                  |
| Sant Longowal Institute of Engineering & Technology           | 2,890            | 85,000                             |                                  |
| University of Toronto - 2020-21                               | 16,709           | 85,000                             |                                  |
| <b>Seminars, Workshops, Consultations, Meetings</b>           |                  |                                    |                                  |
| Jadavpur University   | -                | 10,000                             |                                  |
|   | <b>10,61,779</b> | <b>23,47,079</b>                   |                                  |
| <b>Schedule of Restructuring &amp; Governance Initiatives</b> | D                |                                    |                                  |
| <b>REVENUE</b>  |                  |                                    |                                  |
| Government of India Grant                                     |                  | -                                  | 26,000                           |
| Add: Transfer from Library Programme Restricted Fund          |                  | 542                                |                                  |
| Add: Transfer from Restricted Fund                            |                  | 303                                | 17,963                           |
|   | 845              | 43,963                             |                                  |
| Less: Surplus transferred to Restricted Fund                  | -                | 303                                |                                  |
|   | <b>845</b>       | <b>43,660</b>                      |                                  |
| <b>EXPENDITURES</b>   |                  |                                    |                                  |
| Expenses incurred on Indian Member Council Meeting            |                  | 845                                | 43,660                           |
|   |                  | <b>845</b>                         | <b>43,660</b>                    |





## Schedules to Income and Expenditure Accounts

(Amount in Rs.)

| Particulars  | Sch | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|--|-----|------------------------------------|----------------------------------|
| <b>Schedule of Shastri Institutional Collaborative Research Projects Programme</b> |     |                                    |                                  |
| <b>REVENUE</b>   |     |                                    |                                  |
| Government of India Grant  |     | -                                  | 68,04,000                        |
| Add: Transfer from Committed Expenditure Fund                                      |     | 732                                | 83,16,473                        |
| Add: Transfer from Committed Expenditure Shastri Research Student Fellowship Fund  |     | 22,49,288                          | -                                |
| Add: Unspent balance received  |     | 5,05,136                           | 1,66,021                         |
| Add: Transfer from Faculty in Residence & Library Programme Restricted Fund        |     | 3,73,994                           | -                                |
|  |     | 31,29,149                          | 1,52,86,494                      |
| Less : Transferred to Committed Expenditure Funds                                  |     | -                                  | 732                              |
|  |     | <b>31,29,149</b>                   | <b>1,52,85,762</b>               |
| <b>EXPENDITURES</b>  |     |                                    |                                  |
| <b>Grants disbursed to Collaborative Research Projects</b>                         |     |                                    |                                  |
| Administrative Expenses  |     | 4,149                              | 77,501                           |
| Birla Institute of Technology & Science Pilani                                     |     | 4,25,000                           | 5,00,000                         |
| Birla Institute of Technology & Science Pilani - 2019-20                           |     | 4,25,000                           | -                                |
| Birla Institute of Technology & Science Pilani, Hyderabad campus                   |     | -                                  | 9,25,000                         |
| Guru Nanak Dev University Amritsar   |     | 4,25,000                           | 5,00,000                         |
| IISER Pune   |     | 4,25,000                           | 5,00,000                         |
| Indian Institute of Management Kashipur  |     | -                                  | 4,25,000                         |
| Indian Institute of Technology (Indian School of Mines ) Dhanbad                   |     | -                                  | 9,25,000                         |
| Indian Institute of Technology- 2016-17  |     | -                                  | 61,999                           |
| Indian Institute of Technology Bombay - 2018-19                                    |     | -                                  | 46,262                           |
| Indian Institute of Technology Delhi - 2016-17                                     |     | -                                  | 75,000                           |
| Indian Institute of Technology Indore  |     | -                                  | 9,25,000                         |
| Indian Institute of Technology Madras  |     | -                                  | 9,25,000                         |
| Indian Institute of Technology Roorkee   |     | 4,25,000                           | 5,00,000                         |
| Indian Institute of Technology Roorkee - 2018-19 Grant I                           |     | -                                  | 4,25,000                         |
| Indian Institute of Technology Roorkee-2018-19 Grant II                            |     | -                                  | 5,00,000                         |
| Indian Institute of Technology Tirupati  |     | -                                  | 4,25,000                         |
| International Management Institute   |     | -                                  | 9,25,000                         |
| Jamia Millia Islamia - 2019-20   |     | -                                  | 5,00,000                         |
| Jamia Millia Islamia- 2018-19  |     | -                                  | 4,25,000                         |
| M.S.University Baroda  |     | 4,25,000                           | 5,00,000                         |
| McGill University  |     | -                                  | 9,25,000                         |
| National Institute of Technology Trichy  |     | -                                  | 9,25,000                         |
| Panjab University  |     | -                                  | 9,25,000                         |
| Punjabi University   |     | -                                  | 4,25,000                         |
| Toronto University   |     | -                                  | 5,00,000                         |
| University of Waterloo   |     | -                                  | 4,25,000                         |
| University of Alberta  |     | 4,25,000                           | 5,00,000                         |
| University of Calgary - 2017-18  |     | -                                  | 75,000                           |
| University of Calgary - 2018-19  |     | 75,000                             | 4,25,000                         |
| University of Saskatchewan   |     | -                                  | 75,000                           |
| UQAM   |     | 75,000                             | -                                |
|  |     | <b>31,29,149</b>                   | <b>1,52,85,762</b>               |



## Schedules to Income and Expenditure Accounts

(Amount in Rs.)

| Particulars   | Sch | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|---|-----|------------------------------------|----------------------------------|
| <b>Schedule of Shastri Mobility Programme</b>                                       |     |                                    |                                  |
| <b>REVENUE</b>  |     |                                    |                                  |
| Government of India Grant   |     | -                                  | -                                |
| Add: Transfer from Committed Expenditure Fund                                       |     | 32,25,870                          | 37,33,956                        |
| Add: Unspent balance received back from awardees                                    |     | 5,322                              | -                                |
|   |     | 32,31,192                          | 37,33,956                        |
| Less : Transferred to Committed Expenditure Funds                                   |     | 18,46,361                          | 32,25,871                        |
|   |     | <b>13,84,831</b>                   | <b>5,08,085</b>                  |
| <b>EXPENDITURES</b>   |     |                                    |                                  |
| Administrative Expenses   |     | -                                  | 63,485                           |
| Expenses for Mobility Programme Awardees for 2018-19                                |     | 13,109                             | -                                |
| Expenses for Mobility Programme Awardees for 2019-20                                |     | 13,29,985                          | -                                |
| Expenses for Mobility Programme Awardees for 2020-21                                |     | 41,738                             | 4,44,600                         |
|   |     | <b>13,84,831</b>                   | <b>5,08,085</b>                  |
| <b>Schedule of Shastri Research Student Fellowship Programme (Three Categories)</b> |     |                                    |                                  |
| <b>REVENUE</b>  |     |                                    |                                  |
| Government of India Grant   |     | -                                  | -                                |
| Add: Transfer from Committed Expenditure Fund                                       |     | 1,81,49,603                        | 2,06,69,951                      |
| Add: Funds received back from scholars  |     | 1,22,085                           | 2,76,768                         |
|   |     | 1,82,71,688                        | 2,09,46,719                      |
| Less : Transferred to Committed Expenditure Funds                                   |     | 22,42,684                          | 1,81,47,786                      |
| Less : Transferred to Collaborative Research Projects & Facilitation Programme      |     | 32,05,054                          | -                                |
|   |     | <b>1,28,23,950</b>                 | <b>27,98,934</b>                 |
| <b>EXPENDITURES</b>   |     |                                    |                                  |
| Administrative Expenses   |     | 500                                | 89,667                           |
| Expenses for 35 SRSF awardees of 2017-18  |     | 77,925                             | -                                |
| Expenses for SRSF awardees of 2018-19   |     | 1,33,955                           | 1,80,356                         |
| Expenses for SRSF awardees of 2019-20   |     | 35,44,541                          | 21,41,311                        |
| Expenses for SRSF awardees of 2020-21   |     | 71,352                             | 3,87,600                         |
| Expenses for SRSF awardees of 2020-21- GRI  |     | 65,13,568                          | -                                |
| Expenses for SRSF awardees of 2020-21- GRA  |     | 24,82,110                          | -                                |
|   |     | <b>1,28,23,950</b>                 | <b>27,98,934</b>                 |
| <b>Schedule of Faculty-in-Residence/ GIAN Programme</b>                             |     |                                    |                                  |
| <b>REVENUE</b>  |     |                                    |                                  |
| Government of India Grant   |     | -                                  | -                                |
| Add: Transfer from Restricted Fund  |     | 46,086                             | 46,086                           |
|   |     | 46,086                             | 46,086                           |
| Less: Transferred to Collaborative Research Projects                                |     | 46,086                             | -                                |
| Less: Surplus transferred to Restricted Fund  |     | -                                  | 46,086                           |
|   |     | -                                  | -                                |
| <b>EXPENDITURES</b>   |     |                                    |                                  |
| GIAN Recipients facilitation  |     | -                                  | -                                |
|   |     | -                                  | -                                |





## Schedules to Income and Expenditure Accounts

(Amount in Rs.)

| Particulars  | Sch | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|--|-----|------------------------------------|----------------------------------|
| <b>Schedule of Shastri Faculty Development Programme for Vocational Education (New )</b> |     |                                    |                                  |
| <b>REVENUE</b>   |     |                                    |                                  |
| Government of India Grant  |     | -                                  | -                                |
| Add: Transfer from Restricted Fund   |     | 4,89,520                           | 5,00,000                         |
|  |     | 4,89,520                           | 5,00,000                         |
| Less: Surplus transferred to Restricted Fund   |     | 4,89,520                           | 4,89,520                         |
|  |     | -                                  | <b>10,480</b>                    |
| <b>EXPENDITURES</b>  |     |                                    |                                  |
| Expenses for SFDPVE awardees of 2019-20  |     | -                                  | 10,480                           |
|  |     | -                                  | <b>10,480</b>                    |
| <b>Schedule of Golden Jubilee Year Celebration Programme (New )</b>                      |     |                                    |                                  |
| <b>REVENUE</b>   |     |                                    |                                  |
| Government of India Grant  |     | -                                  | -                                |
| Add: Transfer from Restricted Fund   |     | 14,20,637                          | 62,72,205                        |
| Add: Unspent grant received back from awardees   |     | 3,500                              | -                                |
|  |     | 14,24,137                          | 62,72,205                        |
| Less: Amount reallocated to programme  |     | -                                  | 23,97,205                        |
| Less: Surplus transferred to Restricted Fund   |     | 11,83,782                          | 14,20,637                        |
|  |     | <b>2,40,355</b>                    | <b>24,54,363</b>                 |
| <b>EXPENDITURES</b>  |     |                                    |                                  |
| Golden Jubilee Celebrations- Lecture/ Conference Series                                  |     | 1,77,923                           | 19,62,717                        |
| Membership Directory   |     | 34,220                             | 3,52,820                         |
| Oral History/ Documentary  |     | 28,212                             | 1,38,826                         |
|  |     | <b>2,40,355</b>                    | <b>24,54,363</b>                 |
| <b>Schedule of Shastri Covid Pandemic Response Grant</b>                                 |     |                                    |                                  |
| <b>REVENUE</b>   |     |                                    |                                  |
| Government of India Grant  |     | -                                  | 56,02,795                        |
| Add: Transfer from Golden Jubilee Funds  |     | 11,97,831                          | 23,97,205                        |
|  |     | 11,97,831                          | 80,00,000                        |
| Less: Surplus transferred to Restricted Fund   |     | 11,97,831                          | 11,97,831                        |
|  |     | -                                  | <b>68,02,169</b>                 |
| <b>EXPENDITURES</b>  |     |                                    |                                  |
| Administrative Expenses  |     | -                                  | 6,419                            |
| Birla Institute of Technology & Science Pilani   |     | -                                  | 17,00,000                        |
| IISER Pune   |     | -                                  | 17,00,000                        |
| University of Alberta  |     | -                                  | 17,00,000                        |
| University of Ottawa   |     | -                                  | 16,95,750                        |
|  |     | -                                  | <b>68,02,169</b>                 |





## Schedules to Income and Expenditure Accounts

(Amount in Rs.)

| Particulars  | Sch      | For the period ended on 31/03/2022 | For the year ended on 31/03/2021 |
|--|----------|------------------------------------|----------------------------------|
| <b>Schedule of Shastri Conference Lecture Series Grant</b> | <b>L</b> |                                    |                                  |
| <b>EXPENDITURES</b>  |          |                                    |                                  |
| Administrative Expenses                                    |          | -                                  | -                                |
| <b>Conference Grants</b>                                   |          |                                    |                                  |
| Ambedkar University  |          | 40,800                             | -                                |
| Aligarh muslim University                                  |          | 42,500                             | -                                |
| Assam University   |          | 42,500                             | -                                |
| Calcutta University  |          | 39,780                             | -                                |
| Indian Institute of Technology Bombay                      |          | 42,500                             | -                                |
| Indian Institute of Technology Bhubaneshwar                |          | 42,500                             | -                                |
| Indian Institute of Technology Bangalore                   |          | 42,500                             | -                                |
| Indian Institute of Technology Gandhinagar                 |          | 42,500                             | -                                |
| Indian Institute of Technology Kharagpur                   |          | 42,500                             | -                                |
| Indian Institute of Technology Patna                       |          | 42,500                             | -                                |
| Indian Institute of Technology Roorkee                     |          | 42,500                             | -                                |
| Indian Institute of Technology Tirupati                    |          | 42,500                             | -                                |
| Indian Institute of Technology Tirupati                    |          | 42,500                             | -                                |
| Jawaharlal Nehru University                                |          | 42,500                             | -                                |
| Jawaharlal Nehru University                                |          | 42,500                             | -                                |
| Manipal Academy of Higher Education                        |          | 42,500                             | -                                |
| National Institute of Technology Tiruchirappalli           |          | 42,500                             | -                                |
| SASTRA   |          | 42,500                             | -                                |
| TISS   |          | 42,500                             | -                                |
| University of Mumbai                                       |          | 42,500                             | -                                |
| University of Mysore                                       |          | 42,500                             | -                                |
| Indian Institute of Science Bangalore                      |          | 42,500                             | -                                |
| <b>Lecture Grants</b>                                      |          |                                    |                                  |
| Bharathidasan University                                   |          | 21,250                             | -                                |
| Banaras Hindu University                                   |          | 17,000                             | -                                |
| H.S.Gaur University  |          | 21,250                             | -                                |
| Gujarat National Law University                            |          | 21,250                             | -                                |
| Indian Institute of Technology Bombay                      |          | 21,250                             | -                                |
| Indian Institute of Technology (ISM) Dhanbad               |          | 21,250                             | -                                |
| Indian Institute of Technology Jammu                       |          | 21,250                             | -                                |
| Indian Institute of Technology Ropar                       |          | 21,080                             | -                                |
| Nirma University   |          | 21,250                             | -                                |
| Jawaharlal Nehru University                                |          | 21,250                             | -                                |
| Manipal Academy of Higher Education                        |          | 21,250                             | -                                |
| Manipal Academy of Higher Education                        |          | 21,250                             | -                                |
| Manipal Academy of Higher Education                        |          | 21,250                             | -                                |
| MGM Institute of Health Sciences                           |          | 21,250                             | -                                |
| Nirma University   |          | 21,250                             | -                                |
| National Institute of Technology Tiruchirappalli           |          | 21,250                             | -                                |
| Panjab University  |          | 21,250                             | -                                |
| Pandit Deendayal Energy University                         |          | 21,250                             | -                                |
| Sant Longowal Institute of Engineering Technology          |          | 21,250                             | -                                |
| Symbiosis  |          | 21,250                             | -                                |
| Symbiosis  |          | 25,000                             | -                                |
| University of Kerala                                       |          | 21,250                             | -                                |
| University of Toronto                                      |          | 22,062                             | -                                |
| Vellore Institute of Technology                            |          | 21,250                             | -                                |
|  |          | <b>14,40,722</b>                   | -                                |
| <b>Non Operating Revenue</b>                               | <b>M</b> |                                    |                                  |
| Interest Income  |          | 21,87,116                          | 33,51,886                        |
| Liabilities written back                                   |          | (4,260)                            | -                                |
| Miscellaneous Receipts                                     |          | 1,699                              | 375                              |
|  |          | <b>21,84,555</b>                   | <b>33,52,261</b>                 |



**Schedules forming part of Financial Statements as on 31<sup>st</sup> March 2022**

**Schedule "8"**

**Significant Accounting Policies and Notes to Accounts**

1. **SIGNIFICANT ACCOUNTING POLICIES**

a. **GRANTS**

Funds received for general operations are classified as operating revenue and Funds received towards programmes are classified as follows:

**To the extent of –**

- Programme expenditure, an equivalent amount is classified as programme revenue;
- Purchase of fixed assets, an equivalent amount is classified as Capital Grants.
- Unutilized funds at the year-end are transferred to restricted funds and disclosed as current liabilities.

b. **BASIS OF ACCOUNTING**

The financial statements are prepared under the historical cost convention, on the accrual basis of accounting in accordance with the Generally Accepted Accounting Principles (GAAP) in India.

c. **FIXED ASSETS**

Fixed assets have been capitalized at cost of acquisition along with any related expenditure.

d. **DEPRECIATION**

Depreciation on assets costing in excess of Rs. 5,000 is provided on the written down value method according to rates as specified here below:

|                      |        |
|----------------------|--------|
| Furniture & Fixtures | 18.10% |
| Office Equipment     | 13.91% |
| Vehicle              | 25.89% |
| Computers            | 40.00% |

Assets costing upto Rs. 5,000 are depreciated fully in the year of their purchase.



Depreciation on assets purchased from programme funds has been charged to the Operating Expenditure and an equivalent amount has been transferred from Capital Grants accumulated to Operating Revenues.

**e. RETIREMENT BENEFITS**

**(i) Provident Fund**

The Institute makes monthly provident fund contributions to an independent trust, which is charged to revenue. The Institute has opened a separate Provident Fund Trust with effect from 1994-95 to take care of its provident fund liability towards its employees. Till 31<sup>st</sup> March 2003, it contributes to Provident Fund and to the Provident Fund only in respect of those employees whose salaries are charged to Operating Expenses and from 1<sup>st</sup> April 2003, it contributes to Provident Fund for all employees.

**(ii) Gratuity**

SICI provides for gratuity, a defined retirement plan [Gratuity Plans] covering all staff, & officers. The Gratuity Plan provides for, at retirement or termination of employment, an amount based on the respective employees last drawn salary & the years of employment with the SICI. The SICI provides the gratuity benefit through annual contributions to a Gratuity Trust which in turn mainly contributes to Life Insurance Corporation of India [LIC] for this purpose.

Under this plan, the settlement obligation remains with the Gratuity Trust. LIC administers the plan & determines the contribution premium required to be paid by Trust.

**(iii) Leave encashment**

SICI provides for leave encashment, a defined retirement plan [Leave Encashment Plans] covering all staff, & officers. The leave encashment Plan provides for, at retirement or termination of employment, an amount based on the respective employees last drawn salary & the years of employment with the SICI. The SICI provides the leave encashment benefit through annual contributions to a leave encashment Trust which in turn mainly contributes to Life Insurance Corporation of India [LIC] for this purpose.

Under this plan, the settlement obligation remains with the leave encashment Trust. LIC administers the plan & determines the contribution premium required to be paid by Trust.

**2. NOTES TO ACCOUNTS**

**a. Auditors' Remuneration:**

|            | <u>31/03/2022</u> | <u>31/03/2021</u> |
|------------|-------------------|-------------------|
| Audit Fees | Rs.1,25,000       | Rs.1,25,000       |

**b. Membership Fees –**

(i) The annual fees received from members of Indian Members' Council is deposited in a separate bank account. The Finance and Audit Committee has decided on its





meeting dated March 1, 2017 to classify the membership fees as part of corpus fund and interest generated on this will be treated as revenue income which can be utilized for the operating expense and/or program activities.

(ii) Membership fee is accounted on receipt basis.

- c. Funds related to expenditure for which the institute has entered into a contract but the activities and payments relating to same will happen in next financial year are classified as committed expenditure funds and disclosed as current liabilities.

An amount of Rs. 69,60,178/- are carried forward as committed expenditures funds towards the amount due to awardees of various programmes adjudicated during the previous years.

d. **Contingent Liabilities –**

There is a demand of Rs.3,45,49,356 raised by the Land and Development office, New Delhi (Ministry of Housing and Urban Affairs) towards the license renewal fee, ground rent, misuse charges, damage charges for U/A construction and penalty on misusage charges vide their letter dated 22<sup>nd</sup> March 2021 out of which a demand of Rs.3,12,38,732 towards the misuse charges, damage charges for U/A construction and penalty on misusage charges has been contested by the Institute vide its letter date 20<sup>th</sup> April 2022 as duly acknowledged by L&DO on 21<sup>st</sup> April 2022.

It is not practicable for the Institute to estimate the amount and timings of cash outflows, if any, in respect of the above pending matter / dispute with L&DO as it is determinable only on acceptance of the institute representation and receipt of final order / demand letter from L&DO. Hence, no provision for the demand towards misusage charges and damage charges is made during the year and considered as contingent liability.

- e. Previous year's figures have been reclassified / regrouped wherever necessary to confirm to current year's classification.

**For Shastri Indo-Canadian Institute**  
(India Office)

(Prachi Kaul)  
Director

**For Gupta Sandeep & Co.**  
Chartered Accountants  
Firm Regn. No. 010252N



(Sandeep Kumar Gupta)  
Proprietor  
Membership No. 088602  
UDIN: 22088602APIFKG,3528

Place: New Delhi

Dated: 25/07/2022

**SHASTRI INDO-CANADIAN INSTITUTE  
(Canada Office)**

**Year Ended March 31, 2022**



**SHASTRI INDO-CANADIAN INSTITUTE**  
*(Canada Office)*  
**Financial Statements**  
**Year Ended March 31, 2023**

**SHASTRI INDO-CANADIAN INSTITUTE**

*(Canada Office)*

**Index to Financial Statements**

**Year Ended March 31, 2023**

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## INDEPENDENT AUDITOR'S REPORT

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To the Directors of Shastri Indo-Canadian Institute (Canada Office)

### *Opinion*

We have audited the financial statements of Shastri Indo-Canadian Institute (the Institute), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and changes in unrestricted net assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Institute as at March 31, 2023, and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Institute in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institute's financial reporting process.

(continues)

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Institute to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Alberta  
June 1, 2023



C&E LLP Chartered Professional Accountants



**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Statement of Financial Position**

**March 31, 2023**

|  | 2023       | 2022       |
|--|------------|------------|
| <b>ASSETS</b>  |            |            |
| <b>CURRENT</b>   |            |            |
| Cash   | \$ 582,672 | \$ 221,368 |
| Term deposits  | 187,159    | 185,026    |
| Accounts receivable                                    | 16,715     | 42,875     |
| Due from India Office (Note 2)                         | 7,372      | 21,589     |
|  | 793,918    | 470,858    |
| EQUIPMENT (Note 3)                                     | 2,953      | 4,219      |
|  | \$ 796,871 | \$ 475,077 |
| <b>LIABILITIES AND NET ASSETS</b>                      |            |            |
| <b>CURRENT</b>   |            |            |
| Accounts payable and accrued liabilities               | \$ 46,137  | \$ 49,835  |
| Deferred contributions - Johri Family Fund (Note 4)    | 5,000      | 5,000      |
| Deferred contributions - DFATD (Note 4)                | 24,427     | -          |
| Deferred contributions - Alberta Government (Note 4)   | 350,000    | -          |
| Canada Emergency Business Account (CEBA) loan (Note 5) | 40,000     | -          |
|  | 465,564    | 54,835     |
| CANADA EMERGENCY BUSINESS ACCOUNT (CEBA) LOAN          | -          | 40,000     |
|  | 465,564    | 94,835     |
| <b>NET ASSETS</b>                                      |            |            |
| Endowments (Note 6)                                    | 44,851     | 44,322     |
| Internally restricted (Note 6)                         | 30,309     | 30,309     |
| Unrestricted (Note 6)                                  | 256,147    | 305,611    |
|  | 331,307    | 380,242    |
|  | \$ 796,871 | \$ 475,077 |

**ON BEHALF OF THE BOARD**

\_\_\_\_\_ Director

\_\_\_\_\_ Director

**SHASTRI INDO-CANADIAN INSTITUTE**  
(Canada Office)

**Statement of Operations and Changes in Unrestricted Net Assets**  
Year Ended March 31, 2023

|  | 2023                     | 2022                     |
|--|--------------------------|--------------------------|
| <b>REVENUE</b>                                     |                          |                          |
| <b>Government grants</b>                           |                          |                          |
| Global Affairs Canada                              | \$ 135,323               | \$ -                     |
| <b>REVENUE</b>                                     |                          |                          |
| <b>Ongoing sources</b>                             |                          |                          |
| Membership fees                                    | 159,084                  | 175,830                  |
| Other revenue                                      | 14,374                   | 17,343                   |
| Interest   | 1,603                    | 528                      |
| Donations  | 477                      | 1,700                    |
|  | <u>310,861</u>           | <u>195,401</u>           |
| <b>EXPENSES</b>                                    |                          |                          |
| <b>Programme Expenses</b>                          |                          |                          |
| Shastri Student Internship to India                | \$ 105,323               | \$ -                     |
| Shastri Faculty Training in Applied Education      | 30,000                   | -                        |
| Shastri Scholar Travel Subsidy Grant               | 15,000                   | -                        |
| Promoting Understanding of India & Canada          | 13,230                   | -                        |
| <b>Total Programme Expenses</b>                    | <u>163,554</u>           | <u>-</u>                 |
| <b>Operating Expenses</b>                          |                          |                          |
| Salaries, benefits and personnel expenses          | 133,731                  | 104,744                  |
| Public relations                                   | 19,690                   | 12,529                   |
| Office and equipment                               | 19,490                   | 19,809                   |
| Audit, legal, insurance and other                  | 10,640                   | 8,100                    |
| Communications                                     | 8,453                    | 5,125                    |
| Travel   | 4,767                    | 688                      |
| <b>Total Operating Expenses</b>                    | <u>196,771</u>           | <u>150,995</u>           |
|  | <u>360,325</u>           | <u>150,995</u>           |
| <b>EXCESS (DEFICIENCY) FOR THE YEAR</b>            | <b>(49,464)</b>          | <b>44,406</b>            |
| <b>UNRESTRICTED NET ASSETS - BEGINNING OF YEAR</b> | <u><b>305,611</b></u>    | <u>261,205</u>           |
| <b>UNRESTRICTED NET ASSETS - END OF YEAR</b>       | <u><b>\$ 256,147</b></u> | <u><b>\$ 305,611</b></u> |

**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Statement of Cash Flow**  
**Year Ended March 31, 2023**

|   | 2023              | 2022              |
|---|-------------------|-------------------|
| <b>OPERATING ACTIVITIES</b>                   |                   |                   |
| Excess (deficiency) for the year              | \$ (49,464)       | \$ 44,406         |
| Items not affecting cash:                     |                   |                   |
| Amortization of equipment                     | 1,266             | 769               |
| CEBA loan - forgivable portion (Note 5)       | -                 | -                 |
|   | <u>(48,198)</u>   | <u>45,175</u>     |
| Changes in non-cash working capital:          |                   |                   |
| Accounts receivable                           | 26,160            | (42,350)          |
| Accounts payable and accrued liabilities      | (3,698)           | (8,795)           |
| Deferred contributions                        | 374,427           | -                 |
|   | <u>396,889</u>    | <u>(51,145)</u>   |
| Cash flow (used by) from operating activities | <u>348,691</u>    | <u>(5,970)</u>    |
| <b>INVESTING ACTIVITIES</b>                   |                   |                   |
| Purchase of equipment                         | -                 | (4,853)           |
| Purchase of term deposits                     | (2,133)           | (722)             |
| Endowment interest                            | 529               | 193               |
|   | <u>(1,604)</u>    | <u>(5,382)</u>    |
| Cash flow used by investing activities        | <u>(1,604)</u>    | <u>(5,382)</u>    |
| <b>FINANCING ACTIVITIES</b>                   |                   |                   |
| Short term debt                               | 40,000            | -                 |
| Advances (to) from India Office               | 14,217            | (4,339)           |
| Repayment of CEBA loan (Note 5)               | (40,000)          | -                 |
|   | <u>14,217</u>     | <u>(4,339)</u>    |
| Cash flow (used by) from financing activities | <u>14,217</u>     | <u>(4,339)</u>    |
| <b>(DECREASE) INCREASE IN CASH FLOW</b>       | <b>361,304</b>    | <b>(15,691)</b>   |
| Cash - beginning of year                      | <u>221,368</u>    | <u>237,059</u>    |
| <b>CASH - END OF YEAR</b>                     | <b>\$ 582,672</b> | <b>\$ 221,368</b> |

**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Notes to Financial Statements**  
**Year Ended March 31, 2023**

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1. PURPOSE OF THE INSTITUTE

The Shastri Indo-Canadian Institute (the Institute) is a not-for-profit organization incorporated under the Laws of Canada. As a registered charity the Institute is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The Institute was founded in 1968 with a mission to promote understanding between Canada and India, mainly through academic programmes.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

These audited financial statements include the accounts and activities of the Canada Office only. The Institute's India Office's financial statements are prepared separately and audited by another accounting firm in India. The management and members of the Institute have access to the financial information for both Offices, and therefore the Institute has not prepared consolidated financial statements.

Equipment

Equipment is stated at cost less accumulated amortization and is amortized over its estimated useful life at the following rates and methods:

|                                  |     |                          |
|----------------------------------|-----|--------------------------|
| Office and computer<br>equipment | 30% | declining balance method |
|----------------------------------|-----|--------------------------|

Revenue recognition

The Institute follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

The Institute recognizes earned revenue when all the following conditions are met:

- services are provided or products are delivered to customers
- there is clear evidence that an arrangement exists
- amounts are fixed or can be determined
- the ability to collect is reasonably assured

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned. Investment income generated from endowments is recognized as a direct increase to net assets when earned.

*(continues)*

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**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Notes to Financial Statements**  
**Year Ended March 31, 2023**

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Contributed services

An agreement between The University of Calgary and the Institute provides for the University to supply office space, janitorial services, heat, utilities and some office services. The rent is established at a rate which is calculated to cover the operating costs of the space, and is below fair value. The excess to fair value has not been recorded as a contribution; however, the actual cost is reported in these financial statements. For the year ended March 31, 2023, the cost was \$11,480 (2022 - \$13,068).

A significant portion of the Institute's work is dependent upon the contribution of volunteers. These services are not normally purchased by the Institute and due to the difficulty in determining their fair value, volunteer services are not recognized in these financial statements.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued, with the exception of related party transactions that are measured at the carrying amount or exchange amount, as appropriate. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs are recognized as an expense in the period incurred for all financial instruments subsequently measured at fair value. Financial instruments that are subsequently measured at amortized cost are adjusted by the transaction costs and financing fees that are directly attributable to their organization, issuance or assumption.

All financial assets and financial liabilities are measured at amortized cost, unless otherwise noted.

Net asset categories

Unrestricted net assets comprise the excess of revenue over expenses accumulated by the Institute each year, net of transfers, and are available for general purposes.

Internally restricted net assets are funds which have been designated for specific purposes by the Institute's Executive Council, and cannot be spent without the Council's approval.

Endowments represent the Institute's net investment in four endowment funds, and the annually accruing interest related to these investments.

*(continues)*

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**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Notes to Financial Statements**  
**Year Ended March 31, 2023**

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Measurement uncertainty

When preparing financial statements according to ASNPO, management makes estimates and assumptions relating to:

- reported amounts of revenues and expenses
- reported amounts of revenues and expenses
- disclosure of contingent asset and liabilities

Estimates are based on a number of factors including historical experience, current events and actions that the Association may undertake in the future, and other assumptions that management believes are reasonable under the circumstances. By their nature, these estimates are subject to measurement uncertainty and actual results could differ. In particular, estimates are used in accounting for certain items such as revenues, allowance for doubtful accounts, legal contingencies, and employee compensation plans.

3. EQUIPMENT

|                                  | Cost      | Accumulated<br>amortization | <b>2023<br/>Net book<br/>value</b> | 2022<br>Net book<br>value |
|----------------------------------|-----------|-----------------------------|------------------------------------|---------------------------|
| Office and computer<br>equipment | \$ 15,950 | \$ 12,997                   | <b>\$ 2,953</b>                    | \$ 4,219                  |

4. DEFERRED CONTRIBUTIONS

Deferred contributions consist of grants received for specific purposes, which have been deferred because the related expenditures have not been incurred.

|   | <b>2023</b>       | 2022     |
|---|-------------------|----------|
| <u>Deferred contributions - Johri Family Fund</u>     |                   |          |
| Balance, beginning of year                            | \$ 5,000          | \$ 5,000 |
| Contributions received                                | -                 | -        |
| Balance, end of year                                  | <b>5,000</b>      | 5,000    |
| <u>Deferred contributions - DFAIT</u>                 |                   |          |
| Contributions received                                | <b>24,427</b>     | -        |
| <u>Deferred contributions - Government of Alberta</u> |                   |          |
| Contributions received                                | <b>350,000</b>    | -        |
| Balance, end of year                                  | <b>\$ 379,427</b> | \$ 5,000 |

**SHASTRI INDO-CANADIAN INSTITUTE**  
**(Canada Office)**

**Notes to Financial Statements**  
**Year Ended March 31, 2023**

5. CEBA LOAN

|   | <b>2023</b>  | 2022   |
|---|--|--|
| <p>Canada Emergency Business Account (CEBA) loan, interest free until December 31, 2023 with no specific repayment terms. Repaying the balance of the loan on or before December 31, 2023 will result in loan forgiveness of 33 percent (up to \$20,000), which has been accrued as revenue.</p> <p>Amounts payable within one year</p> | <p>\$ -</p> <p style="border-top: 1px solid black;"><b>40,000</b></p> <p style="border-top: 1px solid black;"><b>\$ 40,000</b></p> | <p>\$ 40,000</p> <p style="border-top: 1px solid black;">-</p> |

6. STATEMENT OF CHANGES IN ENDOWMENTS AND INTERNALLY RESTRICTED NET ASSETS

|   | <b>2023</b>      | 2022             |
|---|------------------|------------------|
| <u>Endowments</u>                           |                  |                  |
| Balance, beginning of year                  | \$ 44,322        | \$ 44,129        |
| Interest earned                             | 529              | 193              |
| Balance, end of year                        | <b>\$ 44,851</b> | <b>\$ 44,322</b> |
| <br><u>Internally restricted net assets</u> |                  |                  |
| Balance, beginning and end of year          | <b>\$ 30,909</b> | <b>\$ 30,309</b> |

7. FINANCIAL INSTRUMENTS

The Institute is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. Unless otherwise noted, it is management's opinion that the Institute is not exposed to other significant risks arising from these financial instruments.

# **OUR MEMBERS**

# Indian Member Institutions

| S.No. | Member Institutions   |
|-------|---|
| 1     | Acharya Nagarjuna University  |
| 2     | Aligarh Muslim University   |
| 3     | Andhra University   |
| 4     | All India Institute of Medical Sciences, New Delhi                                      |
| 5     | Assam University  |
| 6     | Atal Bihari Vajpayee – Indian Institute of Information Technology & Management, Gwalior |
| 7     | Banaras Hindu University  |
| 8     | Berhampur University  |
| 9     | Bharathiyar University  |
| 10    | Bharathidasan University  |
| 11    | BITS Pilani   |
| 12    | Central University of Gujarat   |
| 13    | Central University of Kerala  |
| 14    | CEPT University   |
| 15    | Delhi Technological University  |
| 16    | Dr.B. R. Ambedkar University  |
| 17    | Dr. Harisingh Gour University   |
| 18    | Dr. M.G.R. Educational and Research Institute   |
| 19    | Dr. Ram Manohar Lohia National Law University (RMLNLU)                                  |
| 20    | Goa University  |
| 21    | Gujarat National Law University   |
| 22    | Gujarat University  |
| 23    | Guru Nanak Dev University   |
| 24    | Hidayatullah National Law University  |
| 25    | Himachal Pradesh University   |
| 26    | Indian Council of Philosophical Research  |
| 27    | Indian Institute of Information Technology Sri City, Chittoor                           |
| 28    | Indian Institute of Management Bangalore  |
| 29    | Indian Institute of Management Calcutta   |
| 30    | Indian Institute of Management Indore   |
| 31    | Indian Institute of Management Kashipur   |
| 32    | Indian Institute of Management Kozhikode  |
| 33    | Indian Institute of Management Lucknow  |
| 34    | Indian Institute of Management Nagpur   |
| 35    | Indian Institute of Management Shillong   |
| 36    | Indian Institute of Management Udaipur  |

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|----|--|
| 37 | Indian Institute of Science                                  |
| 38 | Indian Institute of Science Education and Research Bhopal    |
| 39 | Indian Institute of Science Education and Research Pune      |
| 40 | Indian Institute of Technology Bhubaneswar                   |
| 41 | Indian Institute of Technology Bombay                        |
| 42 | Indian Institute of Technology Delhi                         |
| 43 | IIT (Indian School of Mines) Dhanbad                         |
| 44 | Indian Institute of Technology Dharwad                       |
| 45 | Indian Institute of Technology Gandhinagar                   |
| 46 | Indian Institute of Technology Goa                           |
| 47 | Indian Institute of Technology Guwahati                      |
| 48 | Indian Institute of Technology Hyderabad                     |
| 49 | Indian Institute of Technology Indore                        |
| 50 | Indian Institute of Technology Jammu                         |
| 51 | Indian Institute of Technology Jodhpur                       |
| 52 | Indian Institute of Technology Kanpur                        |
| 53 | Indian Institute of Technology Kharagpur                     |
| 54 | Indian Institute of Technology Madras                        |
| 55 | Indian Institute of Technology Mandi                         |
| 56 | Indian Institute of Technology Patna                         |
| 57 | Indian Institute of Technology Roorkee                       |
| 58 | Indian Institute of Technology Ropar                         |
| 59 | Indian Institute of Technology Tirupati                      |
| 60 | Indian Statistical Institute (Kolkata)                       |
| 61 | Indira Gandhi National Open University                       |
| 62 | Indira Kala Sangit Vishwavidyalaya                           |
| 63 | Indraprastha Institute of Information technology, Delhi      |
| 64 | Institute for Social and Economic Change                     |
| 65 | Institute of Economic Growth                                 |
| 66 | Institute of Liver and Biliary Sciences                      |
| 67 | International Institute of Information Technology, Bangalore |
| 68 | International Management Institute (IMI)                     |
| 69 | Jadavpur University  |
| 70 | Jamia Hamdard University<br>New Delhi, Delhi 110062          |
| 71 | Jamia Millia Islamia   |
| 72 | Jawaharlal Nehru University                                  |
| 73 | Lal Bahadur Shastri Institute of Management (LBSIM)          |
| 74 | Madurai Kamaraj University                                   |
| 75 | Maharshi Dayanand University                                 |



|     |   |
|-----|---|
| 76  | Malaviya National Institute of Technology Jaipur                  |
| 77  | Mangalore University  |
| 78  | Manipal Academy of Higher Education                               |
| 79  | MGM Institute of Health Sciences                                  |
| 80  | Mahatma Gandhi University   |
| 81  | Narayana Medical College  |
| 82  | Narsee Monjee Institute of Management Studies, Mumbai             |
| 83  | National Academy of Legal Studies and Research University         |
| 84  | National Institute of Design                                      |
| 85  | National Institute of Public Finance and Policy                   |
| 86  | National Institute of Science, Technology and Development Studies |
| 87  | National Institute of Technology, Karnataka Surathkal             |
| 88  | National Institute of Technology Rourkela, Odisha                 |
| 89  | National Institute of Technology Srinagar                         |
| 90  | National Institute of Technology Trichy                           |
| 91  | National Law School of India University                           |
| 92  | National Law University and Judicial Academy                      |
| 93  | National Law University, Delhi                                    |
| 94  | National Law University, Jodhpur                                  |
| 95  | National Law University, Odisha                                   |
| 96  | National Museum Institute   |
| 97  | Nirma University  |
| 98  | Osmania University  |
| 99  | Pandit Deendayal Energy University                                |
| 100 | Panjab University   |
| 101 | Pondicherry University  |
| 102 | Punjabi University  |
| 103 | Rajiv Gandhi National University of Law                           |
| 104 | Sant Longowal Institute of Engineering & Technology (SLIET)       |
| 105 | Sastra Deemed University  |
| 106 | SNDT Women's University<br>Mumbai, Maharashtra                    |
| 107 | Sri Padmavati Mahila Visvavidyalayam, Tirupati                    |
| 108 | Sri Venkataswara University                                       |
| 109 | Symbiosis International   |
| 110 | Tamil Nadu Agricultural University                                |
| 111 | Tamil Nadu National Law University                                |
| 112 | Tata Institute of Social Sciences, Mumbai                         |
| 113 | Tejpur University   |
| 114 | The English and Foreign Languages University                      |

|     |  |
|-----|--|
| 115 | The Institute of Mathematical Sciences           |
| 116 | Maharaja Sayajirao University of Baroda,         |
| 117 | The Tamil Nadu Dr. Ambedkar Law University       |
| 118 | The WB National University of Juridical Sciences |
| 119 | University of Agricultural Sciences, Dharwad     |
| 120 | University of Agricultural Sciences, Bangalore   |
| 121 | University of Calcutta                           |
| 122 | University of Delhi                              |
| 123 | University of Hyderabad                          |
| 124 | University of Jammu                              |
| 125 | University of Kashmir                            |
| 126 | University of Kerala                             |
| 127 | University of Madras                             |
| 128 | University of Mumbai                             |
| 129 | University of Mysore                             |
| 130 | Vellore Institute of Technology (VIT)            |
| 131 | Visva Bharti University                          |



## Canadian Member Institutions

| S.No. | Member Institutions                 |
|-------|-------------------------------------|
| 1     | Athabasca University                |
| 2     | Cape Breton University              |
| 3     | Carleton University                 |
| 4     | Concordia University                |
| 5     | Dalhousie University                |
| 6     | Huron at Western University         |
| 7     | Kwantlen Polytechnic University     |
| 8     | Lakehead University                 |
| 9     | McMaster University                 |
| 10    | Memorial University of Newfoundland |
| 11    | Mount Saint Vincent University      |
| 12    | NSCAD University                    |
| 13    | Queen's University                  |
| 14    | Ryerson University                  |
| 15    | Saint Mary's University             |
| 16    | St. Francis Xavier University       |
| 17    | St. Thomas University               |
| 18    | The University of British Columbia  |
| 19    | Université de Montréal              |
| 20    | Université du Québec à Montréal     |
| 21    | Université Laval                    |
| 22    | University of Alberta               |
| 23    | University of Calgary               |
| 24    | University of Guelph                |
| 25    | University of Lethbridge            |
| 26    | University of Manitoba              |
| 27    | University of New Brunswick         |
| 28    | University of Ottawa                |
| 29    | University of Regina                |
| 30    | University of Saskatchewan          |
| 31    | University of the Fraser Valley     |
| 32    | University of Toronto               |
| 33    | University of Victoria              |

|    |                          |
|----|--------------------------|
| 34 | University of Waterloo   |
| 35 | Western University       |
| 36 | Université de Sherbrooke |
| 37 | York University          |